



A Strategy to Rebalance the Army MI Force

*Bounding the Challenge of Intelligence Support
to Army Full-spectrum Operations...*

As of: 15 Dec 09

A Strategy to Rebalance the Army MI Force



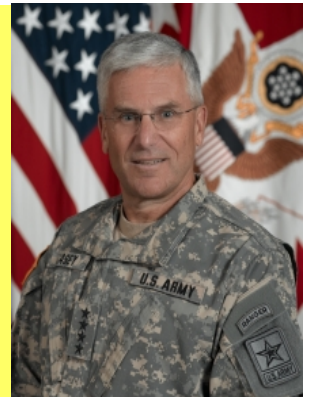
“Rebalance DoD programs in order to institutionalize and enhance the nation’s capabilities to fight existing wars as well as the most likely future conflicts...”

**Hon Robert Gates, SecDef
April 2009**

...Stated SecDef Priorities: MRAPs, ISR, MEDEVAC

“Our test must not be “*Have we changed?*” It must be “*Have we changed enough?*” Everything is on the table except our core values.”

**GEN George Casey, CSA
October 2009**



Strategy Key Tenets

Purpose: Provide a holistic, comprehensive Army MI Force Strategy that optimizes intelligence support to Army full-spectrum operations.

Problem Statement: Current Army MI Force structure is not optimized to provide core capabilities in support of BCT and Division/Corps full-spectrum operations on a sustained Army Force Generation (ARFORGEN) cycle.

Ways & Means: Generate modular multi-functional (Mf) MI Bdes and reinforce BCT MI companies with core intelligence capabilities and capacity to meet BCT and Div/Corps ARFORGEN requirements by re-missioning/restructuring ASCC Theater MI Bdes; redefining the Cryptologic Enterprise Military-Civilian manpower balance; and reinvesting current BfSB resources.

Guiding Principles:

- 1. Rigorously Defined & Empirically Derived Core Intelligence Capabilities**
- 2. Optimized Capacity at Key Echelons -- Where Risk to Force is Greatest**
- 3. Full Spectrum**
- 4. ARFORGEN Sustainable**

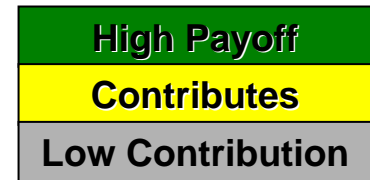
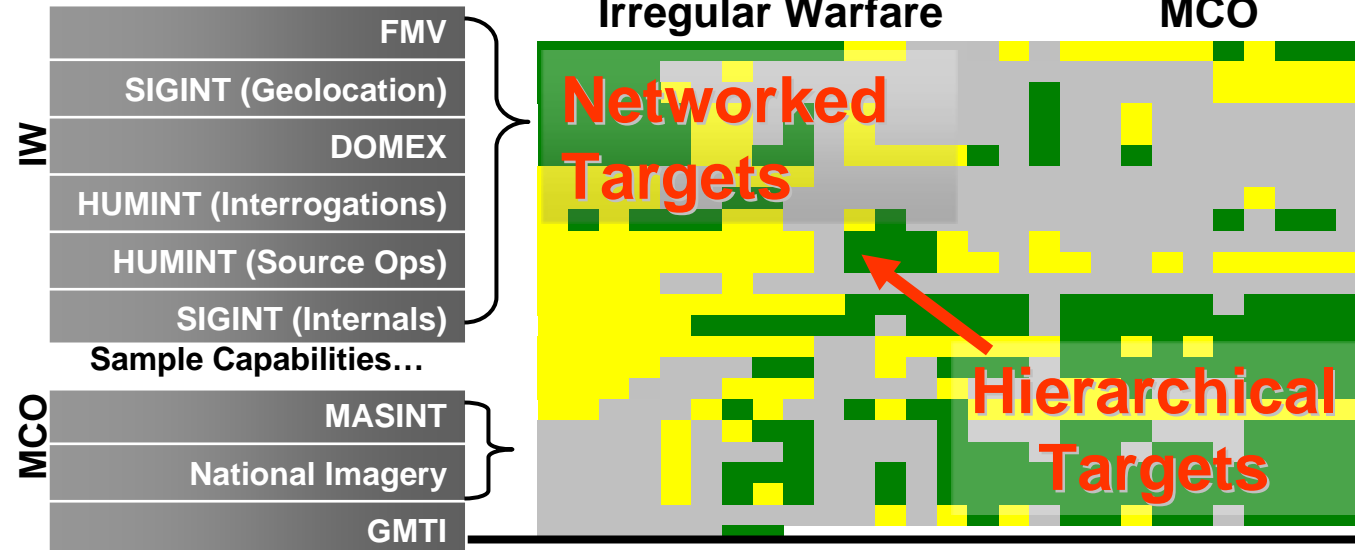
Intelligence Core Capabilities

Irregular Warfare vs. Major Combat Ops



HVI FID C-Drug AT Peace Ops NEO Civil Support Humanitarian C-Insurgency Arms Control Space Ops IO Blockade Force on Force MTC Interdiction Air Campaign Land Offense Land Defense
 Irregular Warfare MCO

DoD ISR Strategy has sought to leverage sensors/systems optimized for MCO to address “lesser conflicts.” Recent OSD studies highlight that different sets of capabilities are required; key attribute is identity resolution.



Resolution Thresholds Required at the Find – Fix Intersection



Core Intelligence Capabilities

2008 TRADOC Recommended Intelligence Capabilities for Future Force Integration

- ✓ Cryptologic Support Teams (CST)
- ✓ SIGINT Toolkit
- ✓ Document & Media Exploitation (DOMEX)
- ✓ Weapons Intelligence Teams (WIT)
- ✓ Multi-functional Teams (MFT)
- + Cyber Network Ops (CNO)

Source: TRADOC Recommended Force Structure Requirements for TAA 10-15 Sourcing In Response to DA G-3 Tasking, Oct 07

2009 USD(I) Cross-Cutting Studies Analysis and ISR TF Sizing Construct

- ✓ Full Motion Video (FMV)
- ✓ Interrogation
- ✓ Media Exploitation (MEDEX)
- ✓ Airborne Precision Geolocation (APG)
- ✓ National/Tactical SIGINT

High Priority

Source: Summary of OSD JCS Analysis of ISR Contributions to COIN and CT, Slide 9, Mar 09

2009 OSD Cross-Cutting Study: 6 Overarching Axioms for IW ISR Force Sizing

F3EAD -- Six Driving ISR Capabilities:

1. Full Motion Video (FMV)
2. SIGINT (Geolocation)
3. HUMINT (Interrogations)
4. Document & Media Exploitation
5. HUMINT (Source Ops)
6. SIGINT (Internals)

Three Enabling ISR Capabilities

1. ISR Architecture/Dissemination
2. Analysis/Exploitation
3. Communications

Source: Update to VCJCS: Cross-Cutting Analysis & ISR TF Force Sizing Assessment, Slide 10, May 09

Potential Army MI investments...informed by empirical analysis

Army ISR Core Capabilities...

The Program of Record Integration Challenge

Full Motion Video (FMV) Imagery



Constant Hawk
Wide Area



MARSS/
ARMS



Hunter



Air Warrior /
Sky Warrior



BCT UAV
(Shadow)



RAID
Tower



PTDS



OS-RVT

Signals Intelligence (SIGINT)



Cryptologic
Support
Teams (CST)



Prophet /
PRD-13



Hunter
Greendart



Guardrail



Red Ridge



SIGINT

Document & Media Exploitation (DOMEX)



Media
Exploitation
Suite



Forensic
Exploit



Database
Connectivity

Human Intelligence (HUMINT) & Biometrics



HUMINT
Tool Kit



Mobile
SATCOM



HIIDE



Biometrics
Automated
Toolset (BATS)

Analysis & Communications



DCGS-A



Trojan &
Networks



JIOC-A, DIV, BCT
Intel Fusion



Supplemental/
OCO Funded



Program of
Record (POR)

Army MI Force Imbalance

MI Force By Command/Echelon

	Total 54,048	%
Joint/Defense	4,964	9
SOF	2,695	5
Theater	50% { 10,543	20
INSCOM		30
ECB	19,363	36

36% of Army MI Force is ARFORGEN Accessible; ECB Under-investment, Where Risk to Force is Greatest...

Intel Unit Versus Ad-Hoc Requirements

	% Ad-Hoc
OIF	42%
OEF	36%

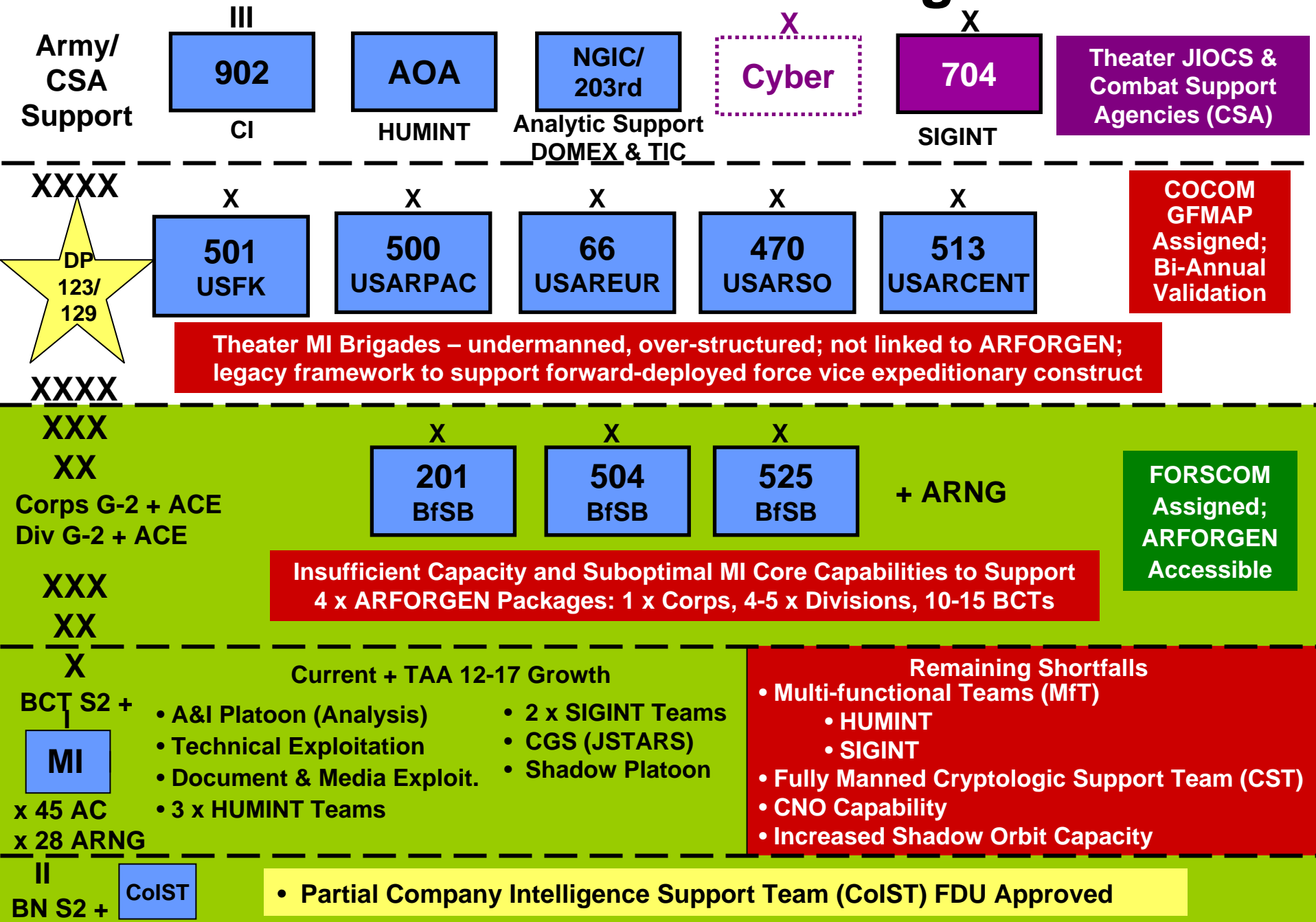
Current Army MI Force Does Not Reflect Required Core Intelligence Capabilities...

ARFORGEN Rotation Goals

	Army FY11 Goal	Objective Steady State	Objective Surge
AC Rotation Goal	1:2 (12:24 mo)	1:3 (9:27 mo)	1:2 (12:24 mo)
RC Rotation Goal	1:4 (12:48 mo)	1:5 (12:60 mo)	1:4 (12:48 mo)

ARFORGEN Rotational Framework Fundamentally Redefines Force Structure Mandates

The MI Force Challenge



Army MI Rebalance Approach

1. Strategic Approach

- Focus on Intel “Center of Gravity” ~ BCT (IW) and Division/Corps (MCO)
- Embed Core Intelligence Capabilities where Risk-to-Force Greatest
- Mitigate Risks at Other Echelons
- Provide Army Leadership Alternative Strategic Investment Options

4. Investment Options

- Company Intel Teams -- CoIST
- BCT MI Enablers
- Multi-functional MI Brigades
- Theater MI Brigade Reallocation
- Aerial ISR Layer & CNO
- Rotational Models ~ AEB (Bde)
- Theater Intel Groups (TIG)

2. MI Force Characteristics

- Full Spectrum
- ARFORGEN (Assured Access & Rotational)
- Joint and CSA Enabled
- Key Intelligence Functions ~ Sustained at All Levels
- Multi-functional
- Modular & Scalable
- Sustainable
- Balanced Compo 1 - 3 Mix

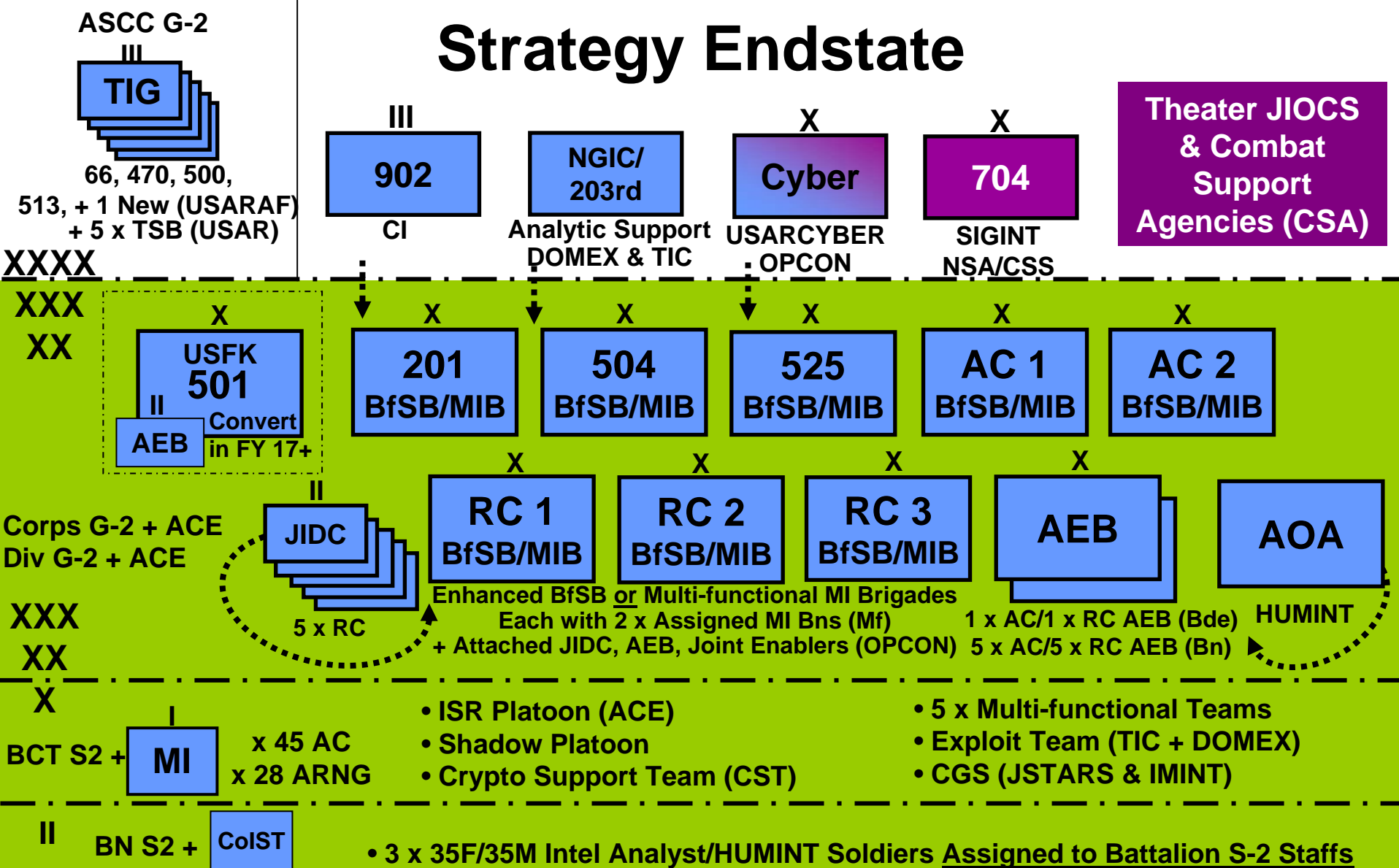
3. Force Sizing Assumptions

Must Support Army Force Package:

- 1 x Corps, 4-5 x Divisions, & 10~15 x BCTs (Max 20) -- Indefinitely
- 1 x MI Company per BCT
- 1 x MI Brigade and Aerial Layer to Support Committed Operational Headquarters or Multi-Division Ops
- Retain Analytical Support to ASCC
- Retain Capability to Support Forward Based Forces & COCOMs
- Emerging Cyber/CNO Requirements
- “Surge” Status Requires Deliberate Leveraging of Joint Augmentation



Strategy Endstate



Ways & Means: Generate modular multi-functional (Mf) MI Bdes and reinforce BCT MI companies with core intelligence capabilities and capacity to meet BCT and Div/Corps ARFORGEN requirements by re-missioning/restructuring ASCC Theater MI Bdes; redefining the Cryptologic Enterprise Military-Civilian manpower balance; and reinvesting current BfSB resources.

Company Intel Support Team (CoIST)

CDR Intel Staff	★★★★ J2	★★★★ G2	★★★ G2	Bde/COL S2	Bn/LTC S2	Co/CPT X None	New Core Capability
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Intelligence Gaps ColST Addresses:

- ✓ Intelligence Preparation of the Battlefield (IPB)
- ✓ Patterns of Life, Trend, and Link Analysis
- ✓ Reconnaissance & Surveillance (R&S) Planning & Integration
- ✓ Patrol Debriefs
- ✓ Collection Requirements
- ✓ Site Exploitation
- ✓ Tactical Questioning Instruction for Non-Intel Soldiers
- ✓ Interrogation, Source Ops (USD(I) Policy)
- ✓ Spotting, Assessing, HUMINT Collection (USD(I) Policy)
- ✓ Document & Media Exploitation (DOMEX)
- ✓ Target Packages
- ✓ SIPRNET Access
- ✓ Intelligence Dissemination
- ✓ Integration of Intelligence Augmentation – Mf Teams, Ground SIGINT Teams
- ✓ One System-Remote Video Terminal (OS-RVT) Full Motion Video (FMV) Access & Analysis
- ✓ Biometrics Collection (HIIDE)
- ✓ Cell Phone Exploitation (CELLEX)
- ✓ Unattended Ground Sensors Planning & Management (UGS)

Assign to H/I/S Bn & Recce Sqdn S-2 MTOE for Training and Certification;

3 x MI Soldiers per Maneuver Co

2 x 35F Intel Analysts + 1 x 35M HUMINT Soldier



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BCT MI Company

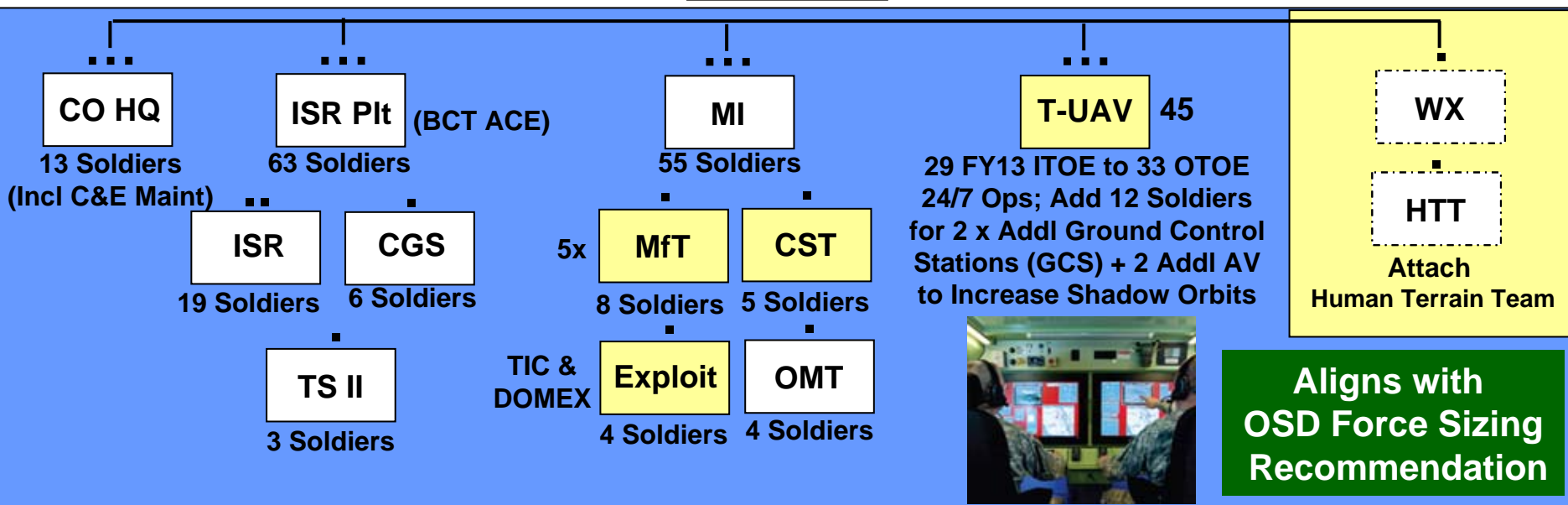
Current Base = 99
TAA 12-17 + 18 = 117

22% Increase

MI

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• Upgrades current construct with core intel enhancements identified by TRADOC & OSD



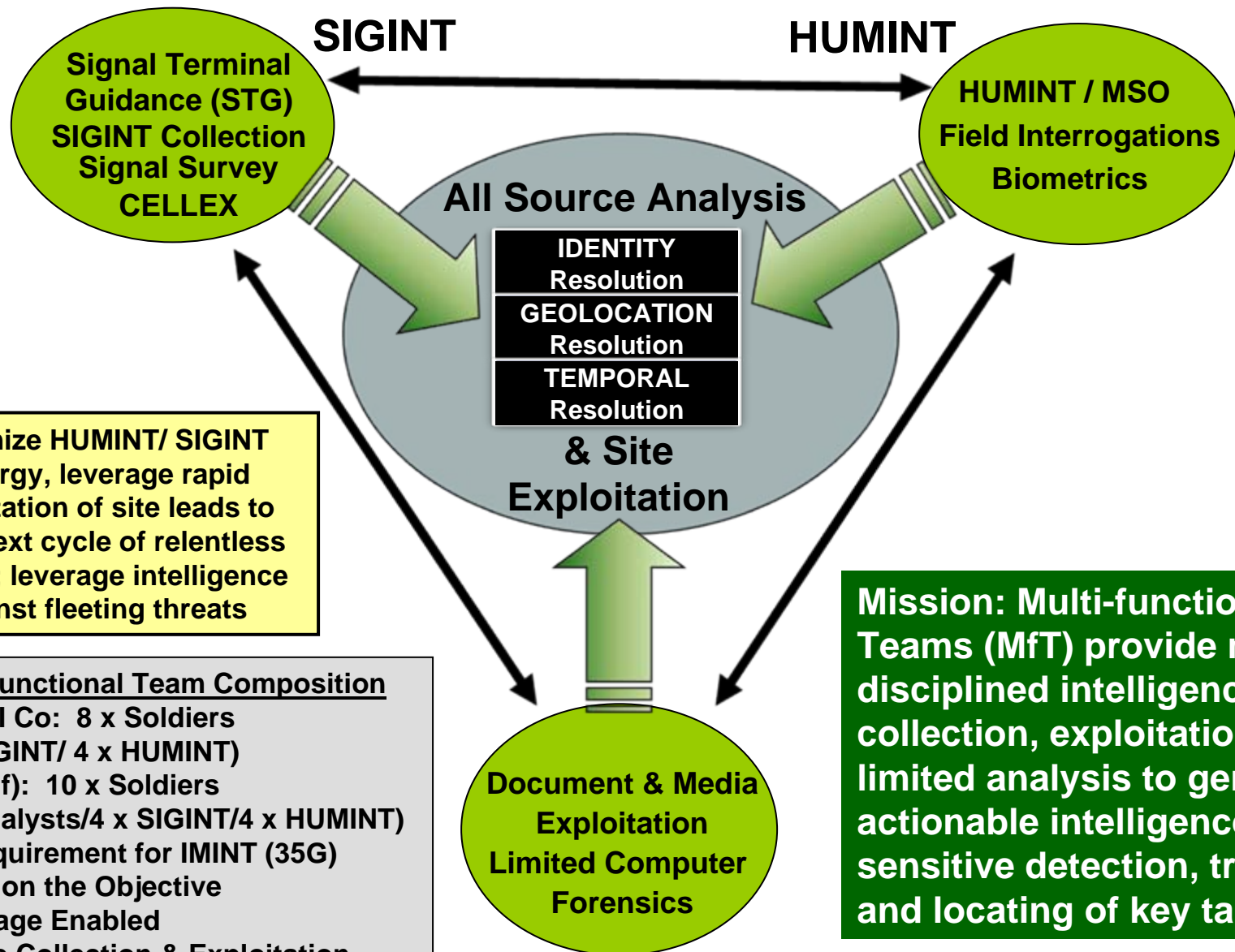
Capabilities:

- 5 x Multi-functional Teams (MfT); SIGINT, HUMINT (Source Ops, Interrogation) & Site Exploitation
- NSANet-enabled Cryptologic Support Team (CST)
- Exploitation Team: DOMEX, TIC, Biometrics, Limited Forensics
- 2 x Shadow TUAV Orbits (24/7); OS-RVT Full Motion Video (FMV) Feeds from all Army, Joint UAS
- JSTARS/GMTI Common Ground Station
- DCGS-A SIPR & SCI; TROJAN SPIRIT (TS II) SATCOM
- Receive MIB (MfT) Teams, CI, Cyber, Joint, IC enablers

Mission: The BCT MI Company provides focused, downward-reinforcing multi-disciplined intelligence support to BCT, Bn and Co tactical operations: IPB/I&W/Sit Development & Targeting Analysis; ISR Synchronization; Target & Wide-Area Surveillance (FMV & Radar GMTI); SIGINT; Imagery Exploitation; Tactical HUMINT Source Ops & Interrogations; Site Exploitation, Document & Media Exploitation/Weapons Intelligence, Limited Forensics, Biometrics.

Multi-functional Team Construct (MfT)

Develop Actionable Intelligence



BCT ISR Force-Sizing Comparison

F3EAD/ Targeting Cycle	Core Intelligence Capability	OSD BCT ISR Force Sizing Recommendation (Cross Cutting Studies)	Army MI Rebalance	
			BCT Organic	EAB
Fix/Finish	FMV/APG	6 FMV (2 w/APG) Orbits	3.2 Orbits	3 + Orbits*
	STG	3 Teams	5 Teams	E-BfSB/ MIB (Mf) Augmentation Available as Required
	DOMEX	1 Team	1 Team	
Exploit/ Analyze	Exploitation	2 Teams	5 Teams + CoIST	
	Interrogation	1 Team	5 Teams + CoIST + OMT	
Discovery/ Find	COMINT	6 Teams	5 Teams + CST	
	HUMINT	9 Teams	5 Teams + OMT + CoIST	

*CAB/AEB/TF ODIN

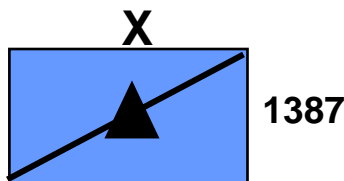
**A Strategy to Rebalance the Army MI Force Meets or Exceeds
OSD BCT ISR Force Sizing Recommendations**

Source: OSD ISR Force Sizing for Irregular Warfare (IW): Sizing Implications for Critical ISR Capabilities in Afghanistan... Recommended Sizing for Critical ISR Capabilities at the BCT, July 2009

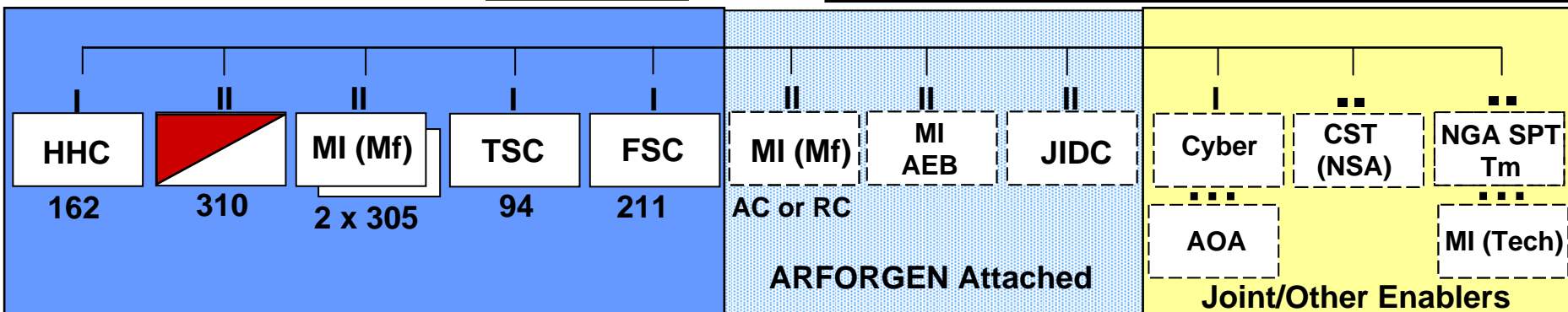
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Enhanced BfSB (Option 1)

Current Base = 1333 ($\Delta 54$)
Impact: 6 AC BfSBs Require
Addl 930 Recce Sqdn Soldiers



- Enhances Current BfSB with Core MI Enablers
- 1 x per ARFORGEN force package; Objective 2 x per
- Modular teams to full brigade tailored to meet requirements defined through GFM Process



Capabilities

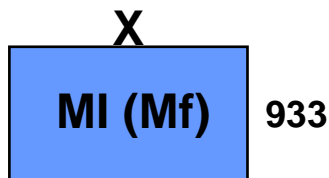
- Mounted Ground Reconnaissance (Recce SQDN)
- Manned Long Range Surveillance
- 8 x 10 Soldier Multi-function Teams per MI Bn (Mf)
- Interrogation Company; JIDC Battalion as required
- Robust CI & Security Det
- Tech Support Co UAS & Ground ISR
- OPS/INT Fusion Teams (1 per Division)
- Aerial ISR (FMV/GMTI/SIGINT)(AEB OPCON)
- HUMINT Detachment, Cyber Company (OPCON)
- Robust Comms, NSANet-Enabled CSG (NSA)
- GEOINT Exploitation Team (NGA)
- Coordination/Execution of DOMEX/TECHINT
- C2 of Joint & Operational Intel enablers
- SOF Liaison (CJSOTF, Other)
- Agility to Weight Div & Corps Efforts

Mission: The Enhanced BfSB conducts multi-disciplined intelligence, surveillance & reconnaissance operations in support of Div/Corps operational requirements. The enhanced BfSB provides persistent surveillance and intelligence oversight of non-contiguous BCT battlespace, and develops unique intelligence problem sets such as irregular warfare (IW) networks and, as needed, provides downward reinforcing capabilities to the BCT.

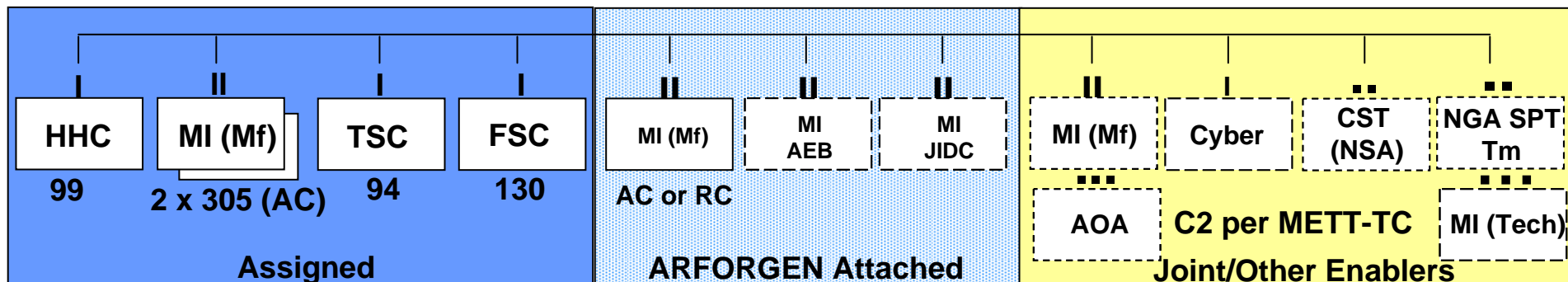
Command & Control (C2): The enhanced BfSB provides C2 for all operational ISR units above BCT level in Div/Corps battlespace, integrates Army & Combat Support Agency (CSA) enablers (AOA HUMINT, 203rd MI TECHINT, NSA Cryptologic Support Teams (CST), NGA GEOINT Cell, and provides up to 3 Fusion Cells.

MI Brigade (Mf) (Option 2)

Current Base = 1333 (BfSB)



- New construct leveraging current BfSB structure
- 1 x per ARFORGEN force package; Objective 2 x per
- Modular teams to full brigade tailored to meet requirements defined through GFM Process



Capabilities

- 8 x 10 Soldier Multi-function Teams per MI Bn (Mf)
- Interrogation Company; JIDC Battalion as required
- Counterintelligence & Security Detachment (becomes JCIU w/joint augmentation)
- Tech Support Co (ISR Comms, Tech Spt Packages & UAS-Emplaced Remote Surv Robotics)
- OPS/INT Fusion Teams (1 per Division)
- Aerial ISR (FMV/GMTI/SIGINT)(AEB OPCON)
- HUMINT Detachment, Cyber Company (OPCON)
- Robust Comms, and NSANet-Enabled Cryptologic Support Group (CSG) (NSA)
- GEOINT Exploitation Team (NGA)
- Coordination/Execution of DOMEX/TECHINT
- Agility & Flexibility to Weight Div & Corps Efforts (Border Area, IED Supply Chain)
- C2 of Joint & Operational Intel enablers
- SOF Liaison (CJSOTF, Other)

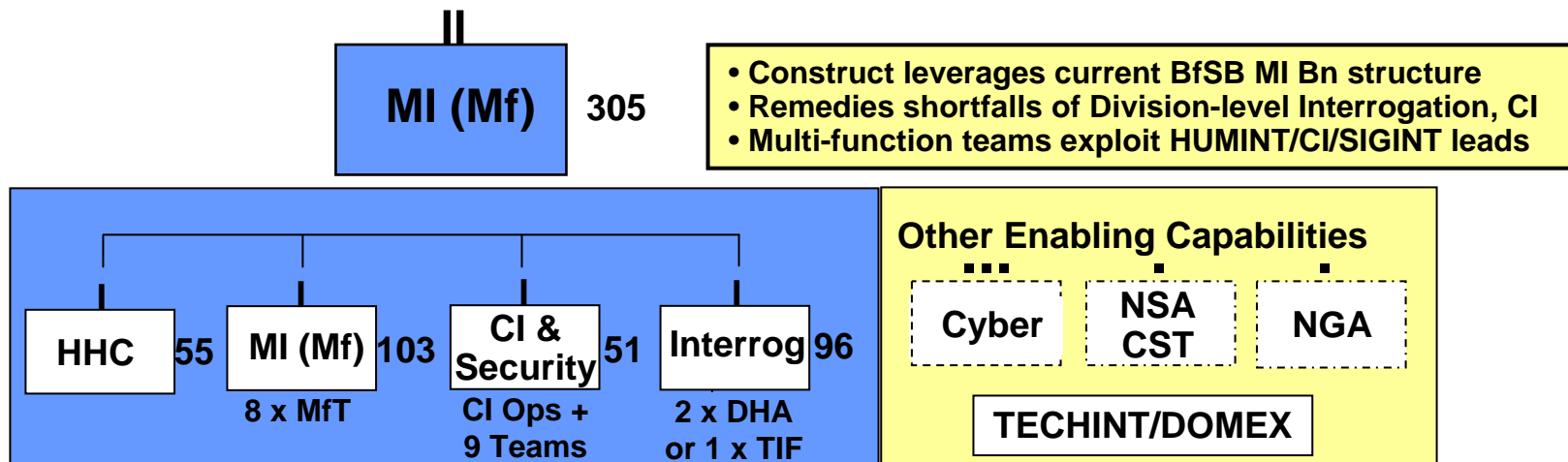
Mission: The MI Brigade (Mf) conducts multi-disciplined intelligence operations in support of Div/Corps operational requirements. The MIB (Mf) provides persistent surveillance and intelligence oversight of non-contiguous BCT battlespace, and develops unique intelligence problem sets such as irregular warfare (IW) networks and, as needed, provides downward reinforcing capabilities to the BCT.

Command & Control (C2): The MIB (Mf) commands/controls all operational MI units above BCT level in Div/Corps battlespace, and integrates Army & Combat Support Agency (CSA) enablers: AOA HUMINT, 203rd MI TECHINT Platoon, NSA Cryptologic Support Team (CST), NGA GEOINT Cell, etc.; and up to 3 Fusion Cells.

MI Battalion (Mf), MIB (Mf)

Current BfSB

MI Bn =
290 ITOE/
468 OTOE



- Construct leverages current BfSB MI Bn structure
- Remedies shortfalls of Division-level Interrogation, CI
- Multi-function teams exploit HUMINT/CI/SIGINT leads

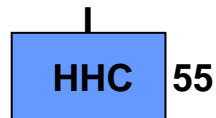
Capabilities

- 8 x 10 Soldier Multi-function Teams
 - HUMINT & SIGINT; Reinforcing CI/Cyber
 - 2 x Analysts – Embedded Analytic Capability
 - Agility to Weight Div & Corps Efforts (Border Area, IED Supply Networks)
- Interrogation Company
 - JIDC Battalion Capabilities, Supports 1- 2 x Division Holding Areas (DHA) or 1 x Theater Internment facility (TIF)
- CI & Security Company
 - Tactical CI; LEP Screening
 - Polygraph Coordination
 - Integrate 902nd Joint Counter Intel Unit (JCIU)
- Robust Comms, NSANet-Enabled Cryptologic Support Team (CSG) (NSA)

Mission: The MIB's MI Bn (Mf) conducts multi-disciplined intelligence operations in support of Division/Corps operational requirements. The Battalion (Mf) provides critical Interrogation/Debriefing/HUMINT and Counter-intelligence support to develop cross-BCT boundary problem-sets such as IED supply and Foreign Fighter networks, and employ Multi-functional teams to sustain relentless pursuit of Division & Corps-level targets. As needed, provides downward reinforcing capabilities to the BCT.

**Multi-functional Team (MfT) =
2 x All Source + 4 x SIGINT + 4 x HUMINT**

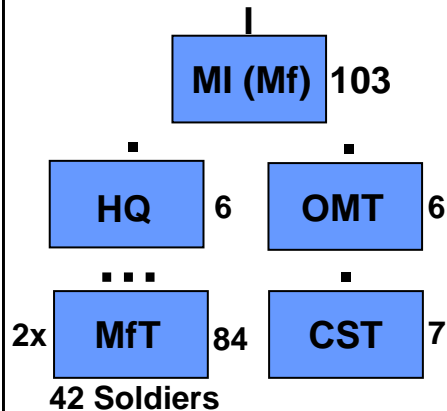
MI Companies, MI Bn (Mf)



Mission: provides C2 and Admin/ Log support ISO the MI Bn (Mf).

Capabilities

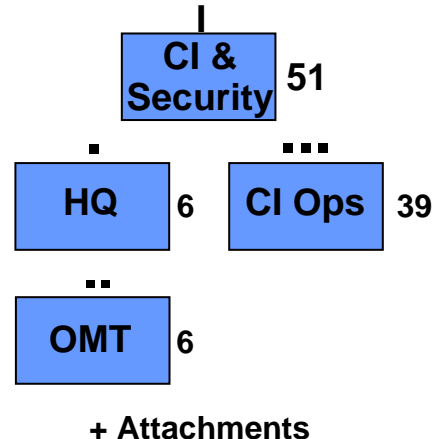
- C2
- Admin/Log
- Maintenance



Mission: provides integrated multi-disciplined operational intelligence support ISO Div/Corps and BCT requirements.

Capabilities

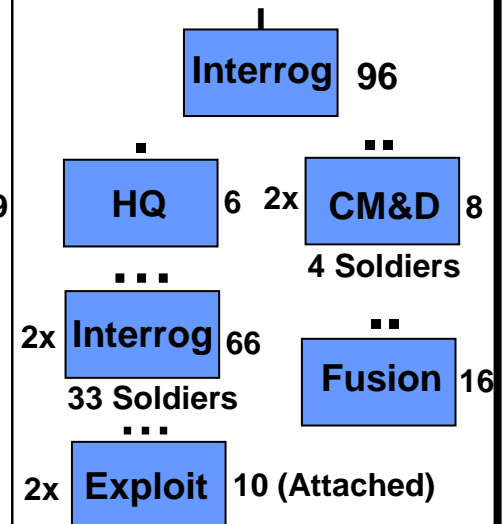
- 8 x 10 Soldier Multi-functional Teams
- SIGINT, HUMINT, Analysis, Site Exploitation
- 1 x 6 Soldier HUMINT OMT
- 1 x 7 Soldier Cryptologic Support Team (CST)
- Robust Comms, and NSANet-Enabled



Mission: provides CI/ Security ISO Div/Corps and BCT requirements. Forms basis for JCIU w/Joint Augmentation.

Capabilities

- 9 x 4 Soldier CI Teams
- CI support to Force Protection (Supports 8 Base Camp Complexes or LEP Screening Sites)
- CI Investigations
- Hosts polygraph teams; with augmentation can serve as Joint CI Unit (JCIU)

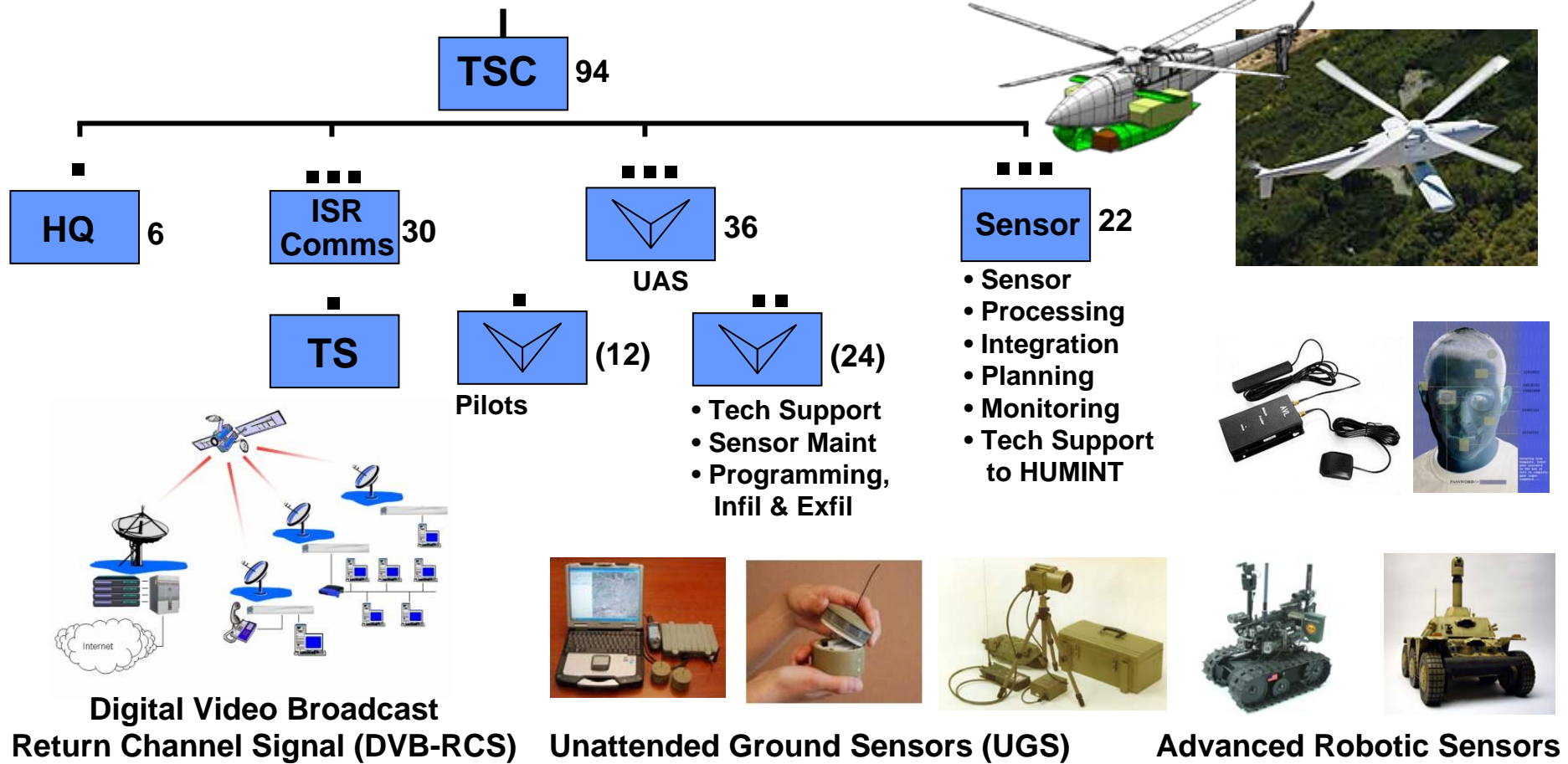


Mission: provides operational interrogation support to Div/Corps and BCT requirements.

Capabilities

- 2 x 33 Soldier Interrogation Plts support up to 2 x Div Holding Areas (DHA)/ Theater Internment Facility (TIF)
- Organic Collection Management/Fusion Cell
- 2 x 5 Soldier DOMEX/ TECHINT Exploitation Teams (Attached)

Tech Support Co (TSC), MIB (Mf)



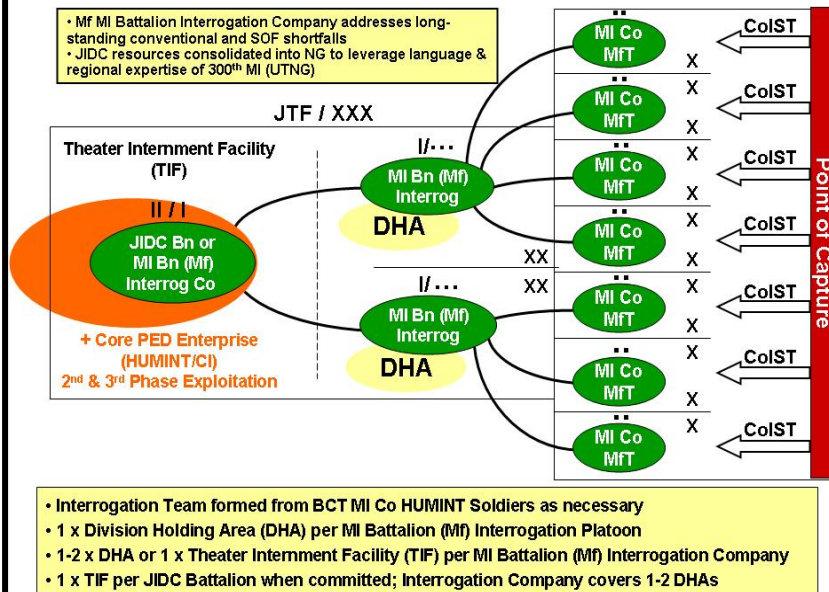
Capabilities

- 3 x UAS Rotary ISR (Vertical Lift)
- SIGINT/IMINT; TECH HUMINT
- 24/7 PED capability
- Remotely monitored multi-sensor packages
- SIGINT, IMINT/FMV, DVB-RCS sensors
- Unmanned Multi-INT LRS

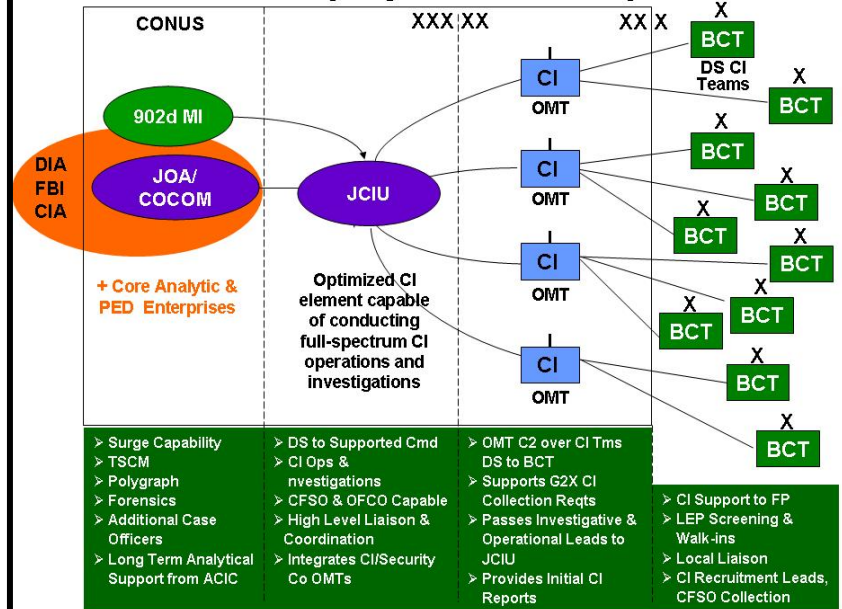
Mission: Comms support to the MIB (Mf); UAS Rotary ISR; program, aerial emplacement, monitoring, processing, exploitation, dissemination, and recovery; unmanned remotely monitored multi-sensor SIGINT, IMINT/FMV, DVB-RCS Packages; Unmanned Multi-INT LRS; remote ISR sensor exploitation in support of BCT and Div/Corps R&S Ops.

Capability Employment Concepts

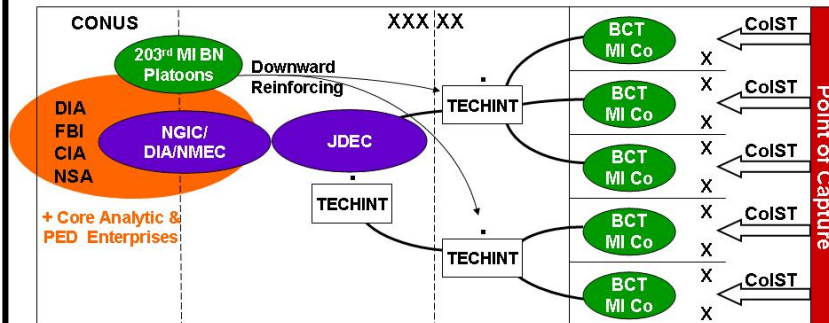
HUMINT Interrogation Concept



CI Employment Concept

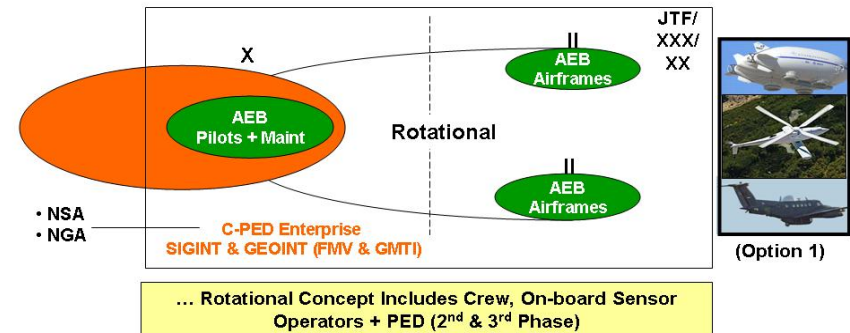


DOMEX/TECHINT Employment Concept



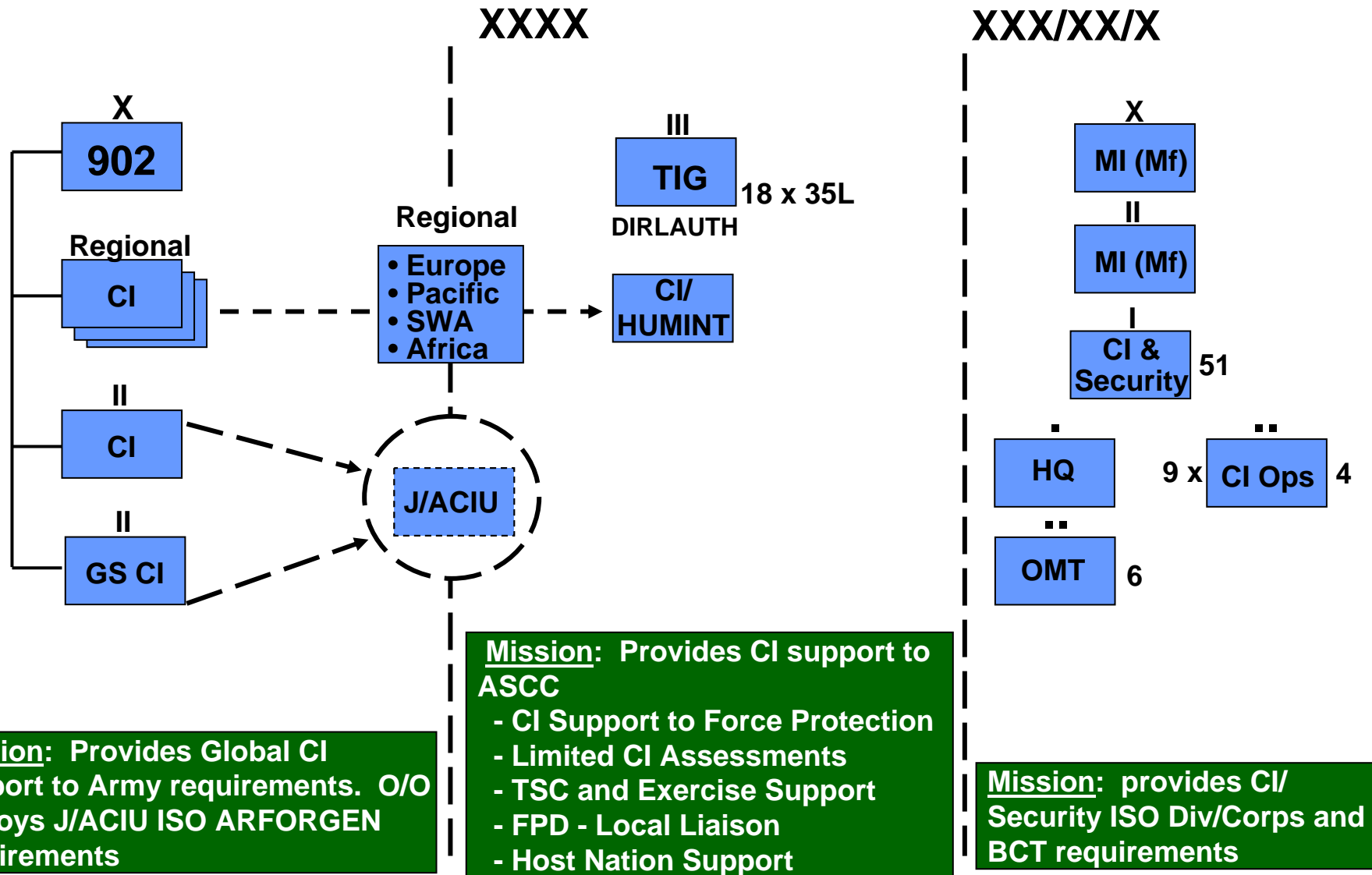
FEDEX Model – track documents and media from point of capture to the JDEC, along with biometric detainee data and interrogation reports

Army Aviation ISR Rotational Employment Concept



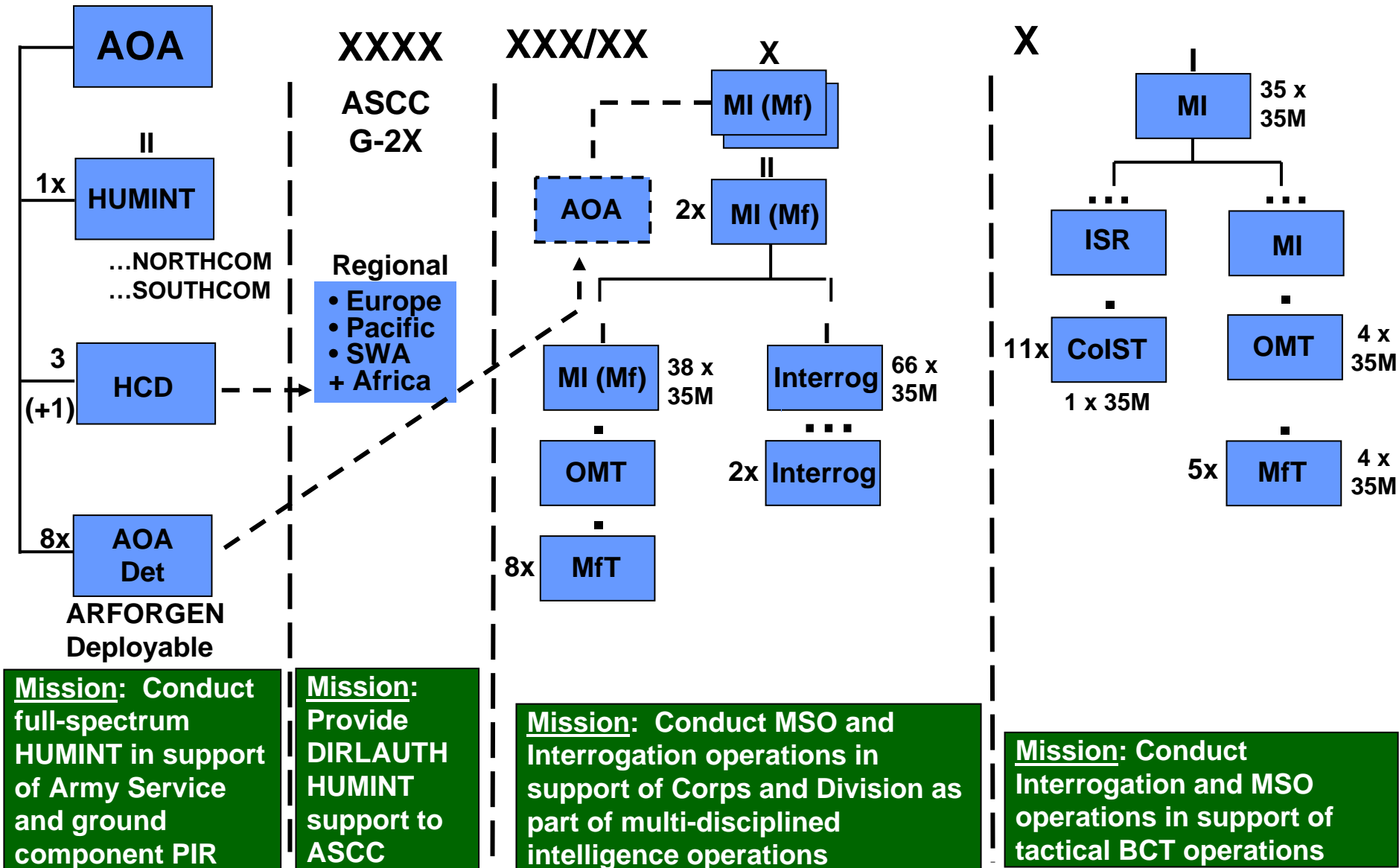
Typical AEB Force Package x 2 (Aerial Layer Option 1)
8 x LEMV (Hybrid Airship; EO/IR/HD FMV MTSC, Laser, APG GP, SAR/GMTI, Vader, WAMI, GRP, AWAPSS, Comms)
19 x YMQ-18A (UAS Helicopter; EO/IR/HD FMV MTSC, Laser, APR/PR, SAR/GMTI, Vader, GPR)
18 x E-MARSS (B-350 w/EO/IR/HD FMV MTSC, Laser, APG PR/GR, SAR/GMTI, Vader)

(Proposed) Army CI Laydown



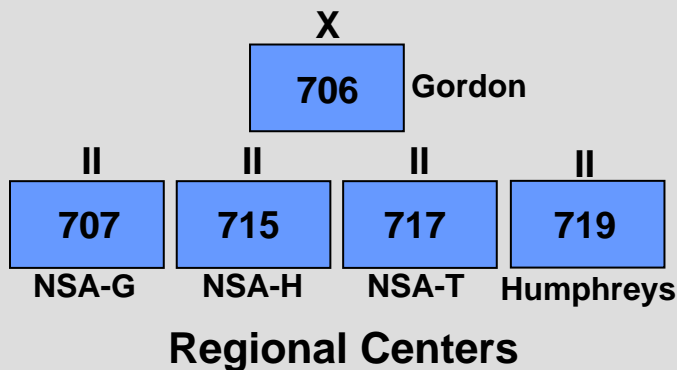
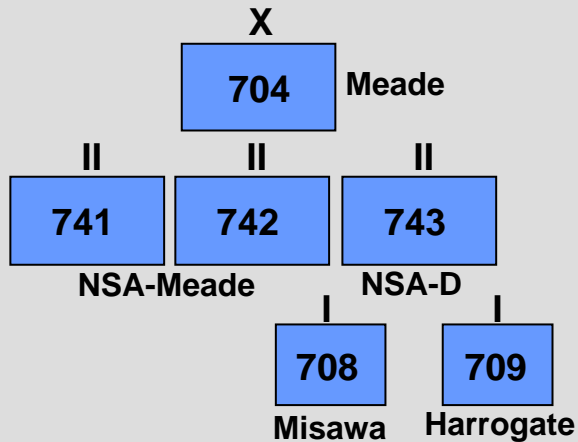
(JCIU = SCID)

(Proposed) Army HUMINT Laydown



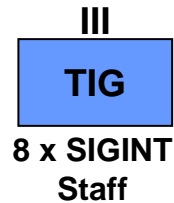
(Proposed) Army SIGINT Laydown

Service Cryptologic Component (SCC)
Mission: Cryptologic Management, Futures, Training, Engagement



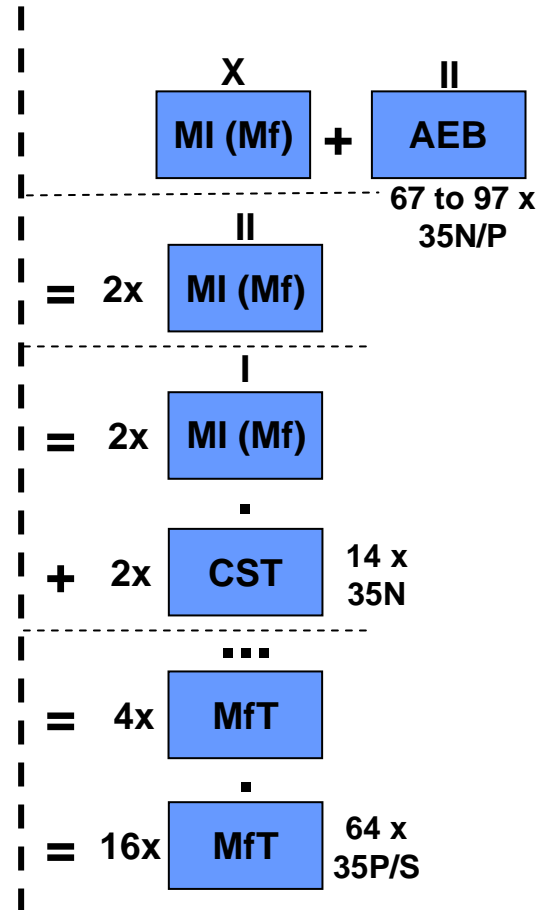
Mission: Global & Regional SIGINT Support to NSA/CSS National SIGINT Requirements & Analysis; Tailored Expeditionary SIGINT Support

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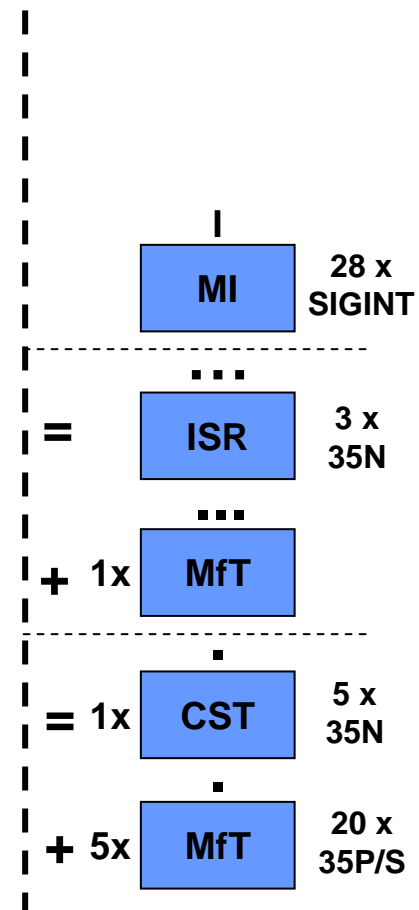
Mission: SIGINT Staff Planning & Requirement Coordination

XXX/XX



Mission: SIGINT Collection, Analysis, Targeting, Survey, Forensics & Site Exploitation

X



Mission: SIGINT Collection, Analysis, Targeting, Survey, Forensics, Site Exploit

Aerial ISR Mission Requirements



Missions

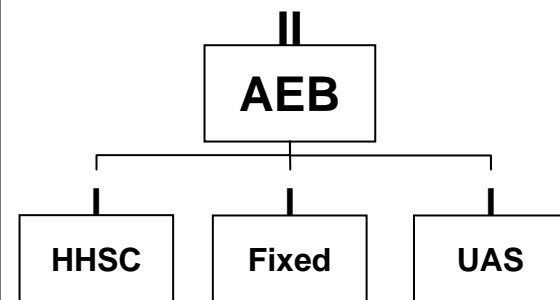
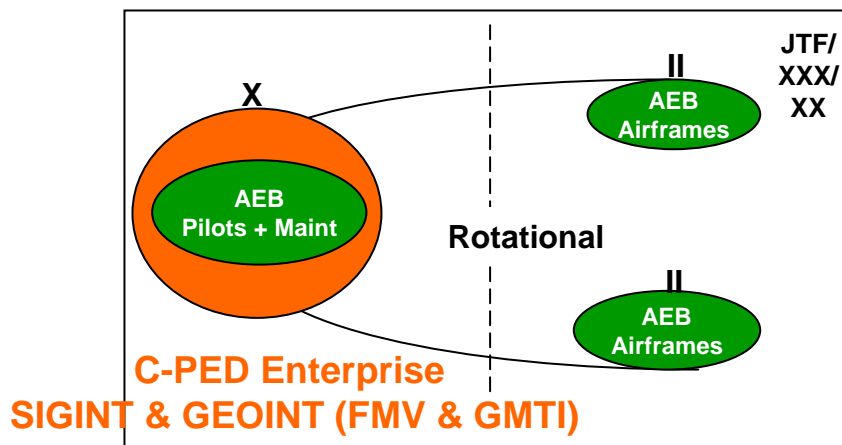
- Full Spectrum
- Offense-Defense-Stab Ops
- Force Protection
 - Counter-IED
 - Counter-IDF
 - Route Recon/Overwatch
 - FOB Defense
- Stability Operations Support
- Support to Host Nation Ops
- Counter Drug

Capabilities

- Targeting - High Value & Time Sensitive
- SIGINT Collect/ID/Track/Geo-locate
- Special Signals Tracking
- Positive Identification (PID)
- Patterns of Life
- Persistent Surveillance
- Border Crossing/Site Monitoring
- Weapons Cache Detection/Location
- Vehicle Tracking/Pattern Analysis
- Forensic Backtracking
- Change Detection/Cueing
- Support to Troops in Contact

Attributes

- Integrated
- Responsive
- Dedicated
- Assured
- Accurate
- Persistent



Future Aerial ISR Capabilities



	SHADOW	ERMP	E-MARSS ACS Block I	YMQ-18A ACS Block II	LEMV ACS Block III	ACS ACS Block IV
WAAS					AWAPSS	AWAPSS
GPR FOPEN				GPR	GPR	
SAR/GMTI			SAR/GMTI VADER	SAR/GMTI VADER	SAR/GMTI VADER/WAMI	SAR/GMTI VADER
SIGINT		APG TSP	APG PR	APG PR	APG PR	APG TBD
Laser	Laser	Laser	Laser	Laser	Laser	Laser
FMV EO/IR/HD	EO/IR POP 300	EO/IR CSP	EO/IR/HD MX-15/CSP/MTSC	EO/IR/HD MTSC	4 x EO/IR/HD MTSC	2 x EO/IR/HD MTSC
Comms	LOS C Band	LOS/TCDL BLOS/Ku	LOS/TCDL BLOS/Ku	BLOS/Ku	BLOS X/Ku/C/S	BLOS Ku
Availability	Fielded	Ongoing	E-MARSS In Development	SOF	1/8 Scale Test	2016 & Beyond
Flight Duration	4.5 Hrs	21 Hrs	5 Hrs	12+ Hrs	24 Hrs/21 Days	7.5 Hrs
Payload	100 LBS	435 LB	2200 LBS	1000 LBS	2500 LBS	15000 LBS
Optimal Altitude	10K	10K	17K	20K	20K+	20K
Crew	UAS	UAS	2 + 2	UAS	UAS	2 + 4 (8)

MX-15 WESCAM Ball – Small UAS FMV EO/IR
MTSC Multi-Spectral Targeting System
APG PR Airborne Precision Geolocation Pennant Race

Vader Vehicle & Dismount Exploit Radar –
Ground Moving Target Indicator (GMTI) Radar
FOPEN - Foliage Penetrating Synthetic Aperture Radar (SAR)
WAMI - Wide Area Movement Indicator

AWAPSS - Airborne Wide Area Persistent
Surveillance System
SAR – Synthetic Aperture Radar


Aerial Layer Orbit Analysis

OSD Force Sizing Recommendation = 6 Orbits per Committed BCT

15 x Committed BCT = 90 Orbits

1 x Orbit = 21-24 Hours of Coverage

BCT Orbit Generation

	Orbits	 GCS
Raven	.25	
Current Shadow RQ-7B	1.15	
E-Shadow *	2.0	
ERMP/Sky Warrior	1	
Total	= 3.25	6 - 3.25 = 2.75 Orbit Shortfall

* Enhanced Shadow =

1. 2 x Addl Ground Control Stations (GCS)
2. 12 x Addl Crew (Pilots & Maint)
3. Additional RQ-7B Air Vehicles (AV)
4. No Additional Launch & Recovery Equipment



Options to Generate 3 Additional Orbits to Resolve 2.8 + Shortfall

Sensor Platforms	Hrs	On Station	Orbits	Concept of Ops	
E-MARSS (Block 1)	5	4	1	BCT = 3 Bn TF (2 Bn, Recce Sqdn)	
YMQ-18A (Block 2)	12	2	1	Bn Executing Mission	3
LEMV (Block 3)	24	1	1	Bn Planning Mission	2
-8 Turbo-Prop (Block 4)	7/8	2	1	QRF/Reserve	1
ERMP	21	1	1	Total Requirement	6

Source: OSD Cross Cutting Studies, (U) ISR Sizing for Irregular Warfare (IW), Slide 8, July 2009

* Shadow Baseline = 1.15; E-Shadow = 2.0

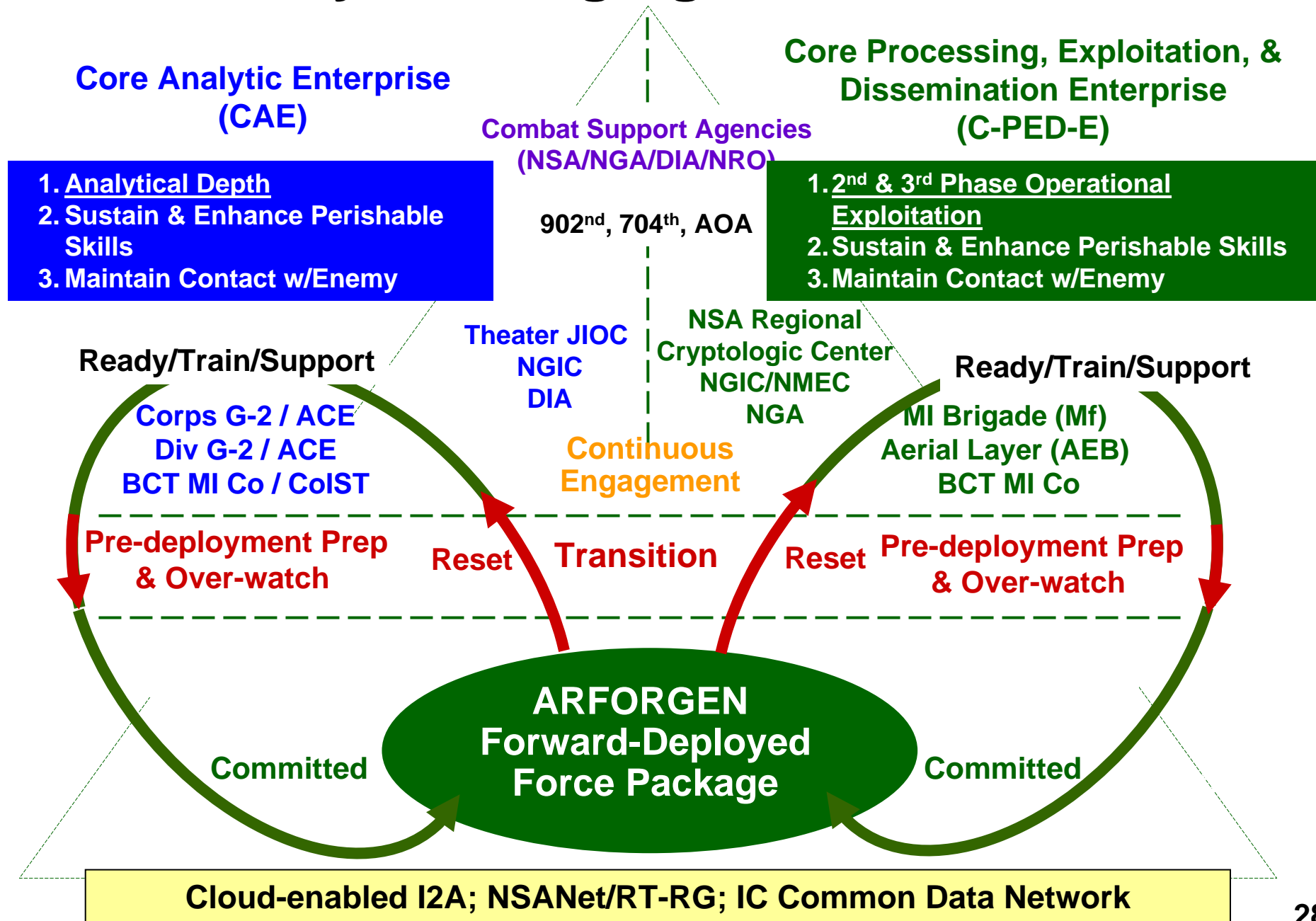
Aerial ISR Layer Options

Option	ISR Platforms/Mix	Aerial ISR Layer Option Comparison
1	16 x LEMV 38 x YMQ-18A 36 x E-MARSS (C-12) Shadow – 3 x Orbits	<ul style="list-style-type: none"> • Removes AC Force Package from reliance on runways • Reliance on 2 x Future ISR Systems (LEMV & YMQ-18A) • Robust Communications (LEMV) • Unmanned Long Range Surveillance (YMQ-18A) • ARNG Pilots/Crew for C-12's provide manned teaming
2	16 x LEMV 158 x YMQ-18A 36 x E-MARSS (C-12)	<ul style="list-style-type: none"> • Shadows replaced by 8 x YMQ-18A - 3 x Orbits/BCT • Reliant on 2 x Future ISR Systems (LEMV & YMQ-18A) • Unmanned Long Range Surveillance (YMQ-18A) • ARNG Pilots/Crew for C-12 provide manned teaming • Robust Communications (LEMV)
3	8 x LEMV 14 x ACS (T-Prop) 36 x E-MARSS (C-12) Shadow – 3 x Orbits	<ul style="list-style-type: none"> • Maximum Mix of ISR Systems Capabilities • Reliant on 2 x Future ISR Systems (ACS, LEMV) • Greater Leveraging of ARNG for Pilots/Crews • Robust Communications (LEMV)
4	16 x LEMV 36 x E-MARSS (C-12) Shadow – 3 x Orbits	<ul style="list-style-type: none"> • Reduced Mix of ISR Systems Capabilities • Reliant on 1 x Future ISR System (LEMV) • Greater Leveraging of ARNG for Pilots/Crews • Robust Communications (LEMV)
5	32-34 x ERMP (2 x E-Cos) 36 x E-MARSS (C-12) Shadow – 3 x Orbits	<ul style="list-style-type: none"> • Reduced Mix of ISR Systems Capabilities • Proven ISR Systems & Technology Integration • ARNG Pilots/Crews for C-12 AC (Remissioning C-23/27)



- ✓ OSD/USD(I) BCT ISR Force Sizing Recommendation: 90 Orbits to support 15 x BCT ARFORGEN Set
- ✓ Rotational Crews with Max Platforms Forward
- ✓ 1 x AC & 1 x RC Bde HQ; 5 x AC Bns, 5 x RC Bns

Fully Leveraging the MI Force





ACP DP 123/129

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Headquarters, Department of the Army
Pentagon, Washington, DC

OCT 8 2009

(U) EXECUTION ORDER (EXORD) for the Reorganization of Army Service Component Command (ASCC)/Theater Army HQ, Corps HQ, & Division HQ

(U) References.

- a. (FOUO/LIMDIS) FRAGO 1 to the 2009 Army Campaign Plan (ACP) EXORD, 26 Jun 09.
- b. (U) HQDA, AR 10-87, Organization and Functions, Army Commands, Army Service Component Commands, and Direct Reporting Units, 3 Sep 07.
- c. (FOUO) PLANORD for the Prioritization of ASCC and Corps HQ, 25 Jan 08.
- d. (FOUO) FRAGO 1 to ASCC PLANORD for the Prioritization of ASCC and Corps HQ, 2 May 08.
- e. (FOUO) FRAGO 2 to ASCC PLANORD for the Prioritization of ASCC and Corps HQ, 26 Aug 08.
- f. (S) FRAGO 3 to ASCC PLANORD for the Prioritization of ASCC and Corps HQ, 29 Dec 08.
- g. (S) FRAGO 4 to ASCC PLANORD for the Prioritization of ASCC and Corps HQ, 19 Feb 09.
- h. (U) HQDA Active Component (AC) Manning Guidance for Fiscal Years (FY) 2008-2010, 10 Jul 08.

1. (U) Situation. The Chief of Staff of the Army (CSA) approved the geographic Army Service Component Command (ASCC)/Theater Army HQ, Corps HQ and Division HQ organizational designs on 20 Jul 09. As part of Army Transformation (see Reference a. above), these HQ are the Title 10 (ASCC/Theater Army) and Operational HQ (Corps/Division HQ) that command and control Army forces above the Brigade level. The designs were validated through field units, force design and combat development proponents, TRADOC leaders, other Army Commands, ASCCs, concerned Direct Reporting Units and HQDA staff yielding unit designs that are feasible, suitable and acceptable. This execution order directs all activities, events and developments associated with the implementation of these designs over time. References c. through g. above are rescinded with this order.

1
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DA EXORD 8 Oct 09

**CSA's Intent:
Corps and Division HQ form the
nucleus of a JTF or JFLCC: the Corps
HQ in major operations and the
Division HQ in small scale
contingencies...**

2. (U) Mission. The ASCC/Theater Army HQ will meet Geographic Combatant Command (GCC) and full spectrum operations requirements.

3. (U) Execution.

a. (U) Intent. Reference a. above. The ASCC/Theater Army HQ will meet Geographic Combatant Command (GCC) and full spectrum operations requirements for full spectrum operations in the context of strategic priorities and resource constraints. These tailored HQ are flexible and adaptable to changing operational conditions in the conduct of operations but represent the minimum essential capability to conduct operations. Additionally, the CSA's intent is to:

(1) (U) Establish an AC Corps Headquarters in the program by FY12. At the time of publication of this order, the staffing decision for this organization is pending and public announcement of this decision is withheld until an appropriate order is given. The establishment of the 4th AC Corps HQ in the program will result in no increase to programmed headquarters end strength by FY17 (end of the Program Objective Memorandum FY17-17).

(2) (U) Each geographical ASCC will have the functions and capabilities found in the ASCC/Theater Army HQ design version 5.4. IAW ASCC/Theater Army HQ design, each ASCC/Theater Army HQ will have a contingency command post (CCP) capability. The CCP is intended to command and control small scale contingency operations for durations to not exceed 30 days. Each geographic ASCC/Theater Army HQ will be tailored to meet their respective Geographic Combatant Command's strategic requirements.

(3) (U) Corps and Division HQ are globally available forces that command and control Army forces consistent with the command relationships directed in the Global Force Management Implementation Guidance (GMFIG). When directed, these HQ can form the nucleus of a JTF or JFLCC: the Corps HQ in major operations and the Division HQ in small scale contingencies. The Corps HQ (design version 4.1) and Division HQ (design version 9.1) are organized along the same functional lines (C2, maneuver, fires, ISR, aviation, protection, sustainment) but differ in that the Corps HQ brings a three-star commander and associated staff to the conduct of operations.

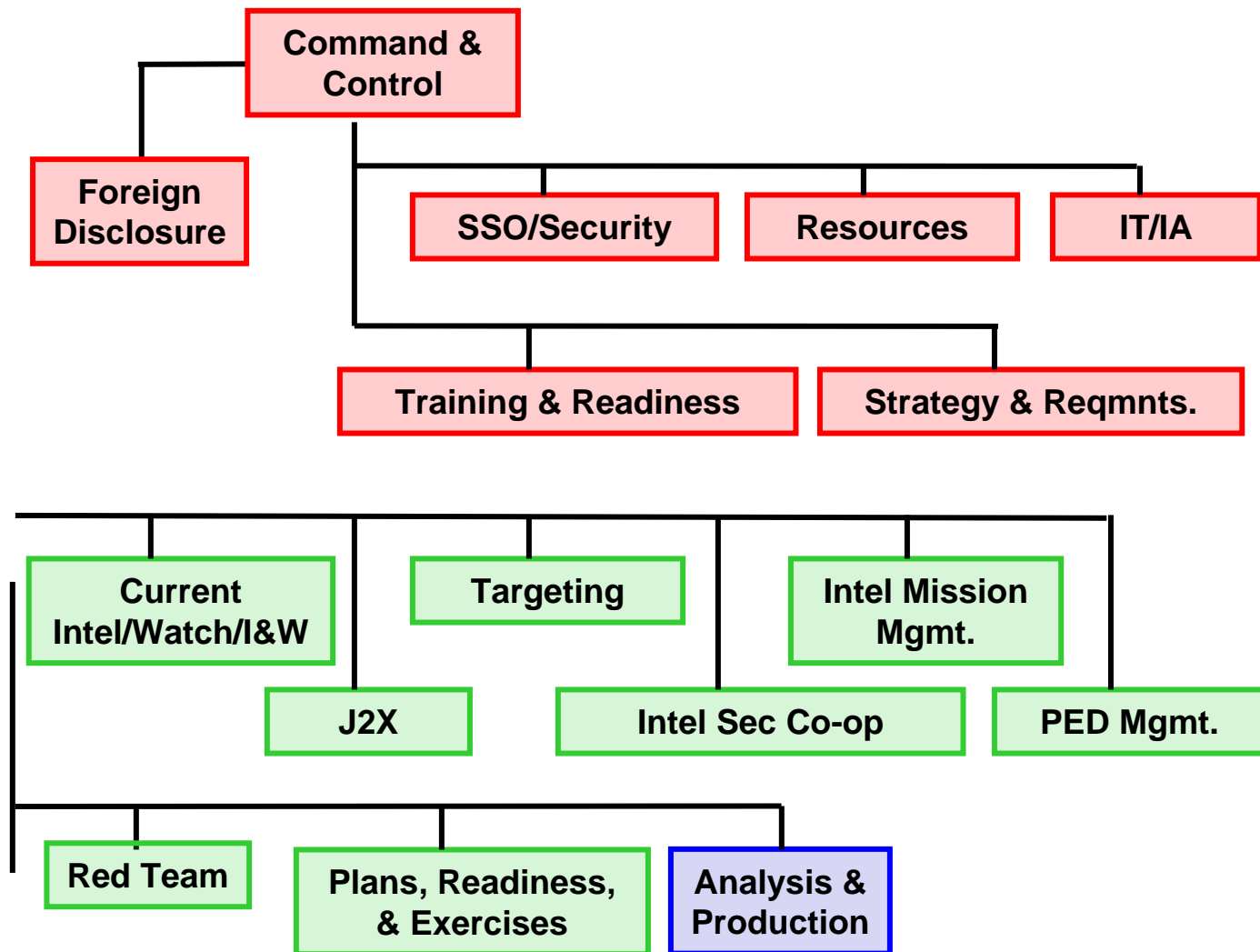
b. (U) Concept of Operations. As part of the on-going Army Transformation, the Army will reorganize all theater-committed geographic ASCC/Theater Army HQ and globally available Corps HQ and Division HQ to meet Geographic Combatant Command (GCC) requirements for daily operations and full spectrum operations NLT FY13. Geographic ASCC/Theater Army HQ commanders, and CG, SETAF will assess the status of their respective headquarters to determine the required conditions and conversion timeline for achieving Initial Operational Capability (IOC) and Full

2
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3
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Existing Theater Capabilities to Support Joint Intelligence Operations

Combatant Command	
AFRICOM	475
CENTCOM	902
EUCOM	658
PACOM	636
SOUTHCOM	424
NORTHCOM	248
SOCOM	489
STRATCOM	334
JFCOM	241
TRANSCOM	159
USFK	142
Total	4708



DoD has provided significant resources to the Theater Commander

ASCC Missions & Intelligence Reqts

**Phase 0
Shape**

**Phase I
Deter**

**Phase II
Seize
Initiative**

**Phase III
Dominate**

**Phase IV
Stabilize**

**Phase V
Enable Civil
Authorities**

ASCC Missions

- Title X of Assigned Forces
- Small Scale Contingencies
- Shaping Ops
- TSC & Related Exercises
- Plans Development
- Force Protection
- Peacetime Engagement

- RSOI Forces
- Title X of Assigned Forces
- Small Scale Contingencies
- Shaping Ops
- TSC & Related Exercises
- Plans Development
- Force Protection
- Peacetime Engagement

- RSOI Forces
- Title X of Assigned Forces
- Small Scale Contingencies
- Shaping Ops
- TSC & Related Exercises
- Plans Development
- Force Protection
- Peacetime Engagement

- Withdrawal & Retrograde Support
- Title X of Assigned Forces
- Small Scale Contingencies
- Shaping Ops
- TSC & Related Exercises
- Plans Development
- Force Protection
- Peacetime Engagement

ASCC Intelligence Requirements

- IPB & Regional Analysis
- Indications & Warning
- Intel Support to Force Protection (CI, Other)
- Situation Development

- Activate Theater Support Battalion (TSB)
- IPB & Regional Analysis
- I&W
- Intel Support to Force Protection (CI, Other)
- Situation Development
- Limited Targeting/BDA

- Coordinate w/Corps G-2 & ACE
- IPB & Regional Analysis
- Indications & Warning
- Intel Support to Force Protection (CI, Other)
- Targeting/BDA
- Situation Development


- IPB & Regional Analysis
- Indications & Warning
- Intel Support to Force Protection (CI, Other)
- Targeting Development
- Situation Development


Leveraging the Intelligence Enterprise

JIOC/D-JIOC, Other Joint COCOM Enablers, CIA, Combat Support Agencies (NSA, DIA, NGA)

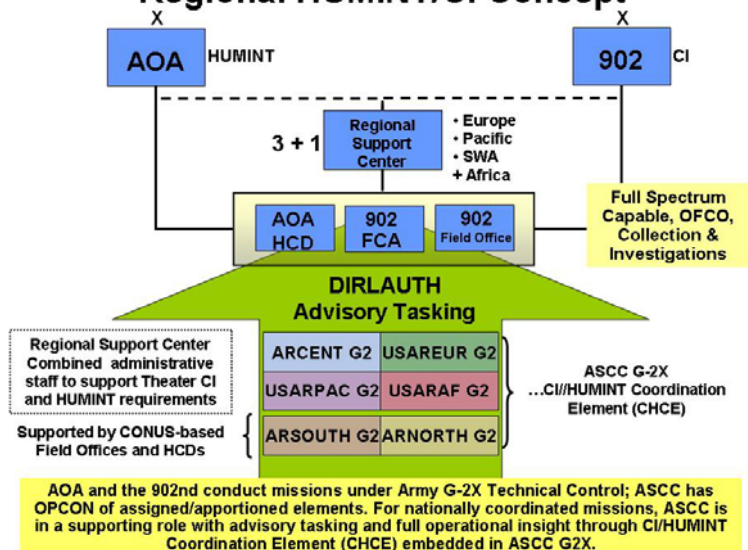
- Modular Theater Intel Groups (TIG) provide ACE-like analytical support
- AOA, 902nd, 704th provide regional collection capacity
- OPCON Theater Support Bn (TSB) provides TSC, Exercise, SFA support
- NGIC provides regional analysis and 203rd MI (TECHINT) support

216 ASCC G-2 & Theater Intel Group (TIG)

(Current) ASCC G-2	MCP	CCP
G-2/G-2 Ops 	5	2
ISR Ops Branch/Targeting	5	9
SIGINT Branch	2	0
GEOINT	2	0
Collection Mgmt	10	0
G2-X/HUMINT/TFCICA	3	3
Ops & Intel Support	4	0
Linguist Branch	2	0
SSO (1) & SYSAD (2)	3	0
Sub Totals	36	14
Total	50	

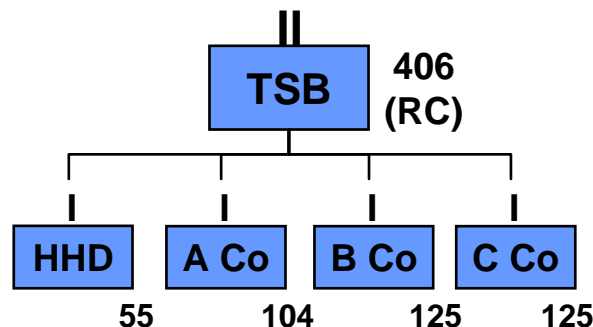
(Proposed) Theater Intel Group (TIG)	TOE	TDA
TIG & Co HQ (O6) 	10	
All-Source Fusion (NGIC TDA)		50
Ops, Plans & Watch	36	
CI (No HUMINT) (Force Protection) (TDA)		18
SIGINT	8	
MASINT	4	
GEOINT (NGP TDA)		8
Sat Comms, CGS (IMINT), IEW Maint	26	
Sec Guards (AUG TDA)		6
Sub Totals	84	82
Total	166	

Regional HUMINT/CI Concept



Comparisons:

ASCC G-2 + TIG	216
Corps G-2 + ACE	165
Div G-2 + ACE	130



Remission...
TSCE, Security Force Assistance, Exercises, Small Scale Contingencies, ASCC Analytical Backfill

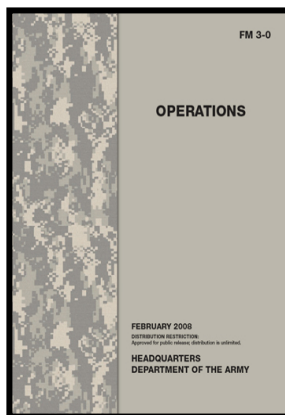
Theater Support Bn (TSB)

Proposed Remissioning

I
HHC

55

Mission: Provides C2 and Admin/ Log support ISO the TSB.

I
A

101

Mission: Provide analytic support for ASCC Small Scale Contingency Missions (NEO, Disaster Relief, Humanitarian Ops); augment ASCC TIG analytic depth; provide ASCC G-2 exercise support.

FM 3-07

STABILITY OPERATIONSOCTOBER 2008
HEADQUARTERS
DEPARTMENT OF THE ARMYFM 3-07.1
May 2009

Security Force Assistance

Headquarters, Department of the Army

I
B

125

Mission: Train and advise senior Army level intelligence leadership counterparts; conduct theater security cooperation, partnership engagements; provide exercise support; develop, advise and train host nation senior intelligence organizations; increase partnership intelligence capacity and performance; set the conditions for future partnering.

I
C

125

Mission: Train and advise foreign Army tactical and operational intelligence security forces; provide intelligence and security assistance training; create foreign intelligence training academies and training development; provide exercise support augmentation; build intelligence partnerships for greater regional stability.

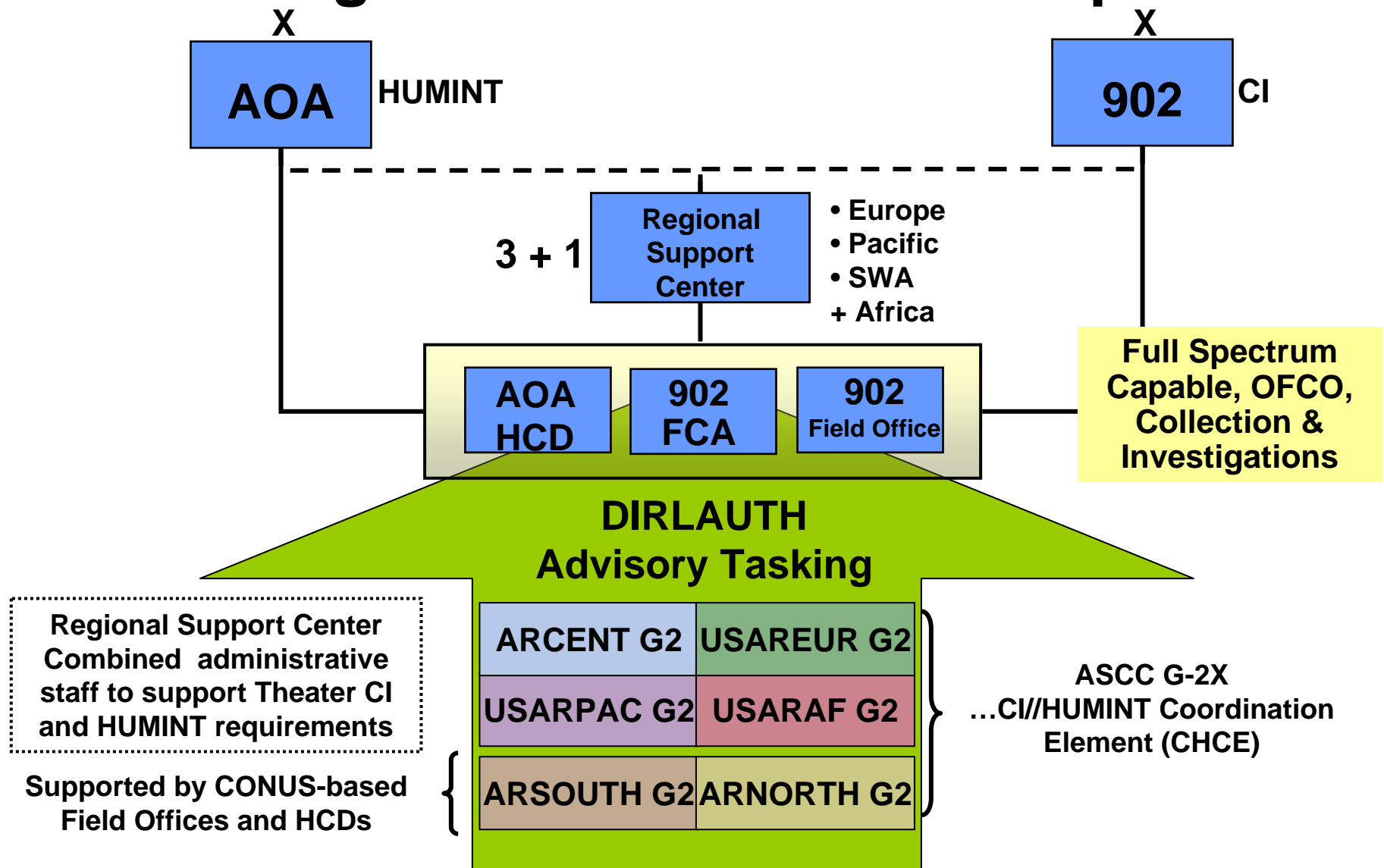
~TSCE/Exercises
~MNSTC-I
~CSTC-A



Mission: Conduct regional intelligence analysis; organize and train regional forces to build intelligence capabilities and capacity; provide theater security cooperation augmentation and exercise intelligence support to enhance ASCC partnership training and other engagements.

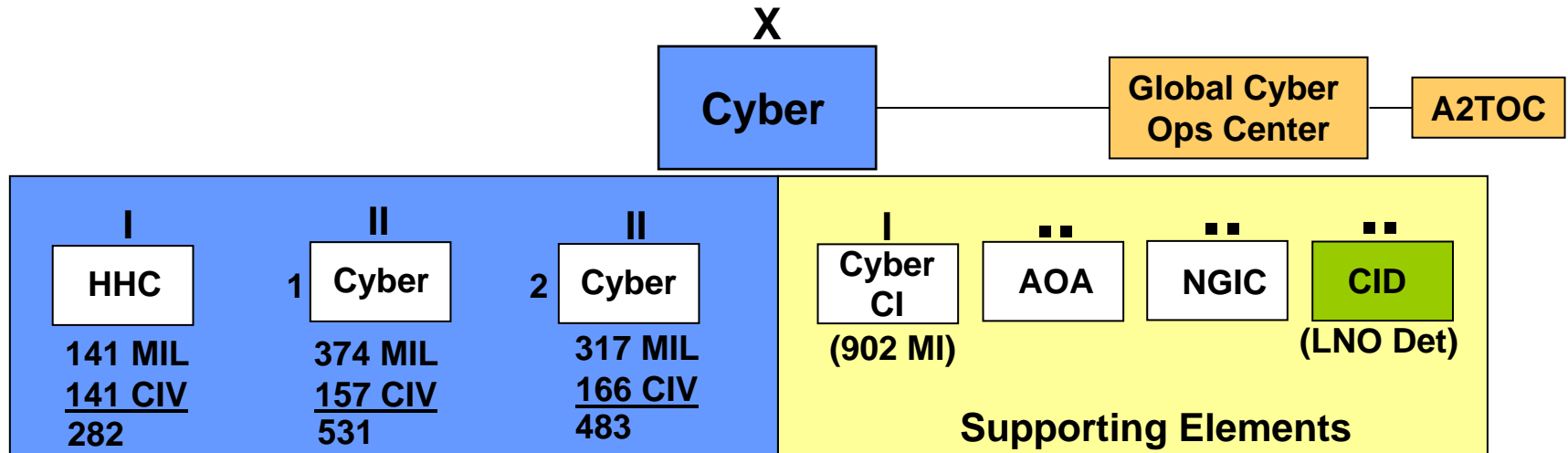
...Intelligence Related Security Force Assistance FM 3-07/FM 3-07.1

Regional HUMINT/CI Concept



AOA and the 902nd conduct missions under Army G-2X Technical Control; ASCC has OPCON of assigned/apportioned elements. For nationally coordinated missions, ASCC is in a supporting role with advisory tasking and full operational insight through CI/HUMINT Coordination Element (CHCE) embedded in ASCC G2X.

(Proposed) Cyber Bde (INSCOM)



Capabilities:

- Leverages the SIGINT Enterprise
- Support Cyberspace Ops (CNE,CNA,CND)
- Close Access CNE, CNA
- Remote Cyberspace Ops ISO CNE,CNA, CND
- Tool/Capability Testing & Development
- Army SAP Development, Testing & Employment
- Army Cyber C2, Integration, Planning, Targeting and Cyber Ops Coordination

Mission: The Cyber Brigade (Mf) conducts cyberspace operations in support of Army, JTF, COCOM, and National cyber requirements; provides embedded remote tailored access and expeditionary cyber support, expeditionary companies, regionally arrayed Cyber Detachments, close access and downward reinforcing capabilities to the tactical force, dedicated support to the CND through NSA/IAD and CYBERCOM structures.

Command & Control (C2): Assigned to INSCOM (Army Cryptologic Component Commander)

BCT MI Capabilities

Current

Strategy

Company Intelligence Support Team (CoIST)	TAA 12-17: • 165 x 35F Soldier (1 per Maneuver Co)	• 165 x 3 Soldier Teams - 2 x 35F Intel Analysts - 1 x 35M HUMINT Soldier
Multi-functional Teams (MfT)	None	• 75 x 8 Soldier Multi-functional Teams (MfT)
HUMINT	• 30 x HUMINT Teams • 15 x Operational Mgmt Teams (OMT)	– 75 x 4 Soldier Teams Integrated into MfT – 15 x Operational Management Teams (OMT)
SIGINT	• 45 x SIGINT Teams	– 75 x 4 Soldier Teams Integrated into MfT
Cryptologic Support Team (CST)	• 15 x 3 Soldier Teams	• 15 x 5 Soldier Teams
Document & Media Exploitation (DOMEX)	TAA 12-17: • 15 x 4 Soldier Teams	• 15 x 4 Soldier Teams
Shadow UAS	• 30 x 18 Hour Orbits	• 45-48 x 22-24 Hour Orbits

ARFORGEN Package = 15 x BCT

Division/Corps MI Capabilities

Current

Strategy

MI Brigades	<ul style="list-style-type: none"> • 1 x Battlefield Surv. Brigade (BfSB) (2 x MI Bns) 	<ul style="list-style-type: none"> • 2 x MI Brigades (Mf) (4 x MI Bns (Mf))
Multi-functional Teams (MfT)	<ul style="list-style-type: none"> • 5 x 12 Soldier MfTs (HUMINT + SIGINT) 	<ul style="list-style-type: none"> • 32 x 10 Soldier Multi-functional Teams (MfT) (All-Source + HUMINT + SIGINT)
HUMINT	<ul style="list-style-type: none"> • 5 x 5 Soldier Teams (Integrated into MfT) 	<ul style="list-style-type: none"> – 32 x 4 Soldier Teams Integrated into MfTs – 4 x Operational Management Teams (OMT)
SIGINT	<ul style="list-style-type: none"> • 5 x 5 Soldier Teams (Integrated into MfT) 	<ul style="list-style-type: none"> – 32 x 4 Soldier Teams Integrated into MfT – 4 x Cryptologic Support Teams (CST)
Interrogators	<ul style="list-style-type: none"> • None 	<ul style="list-style-type: none"> • 8 x Interrogation Platoons • 4 x Div Holding Areas and 2 x Theater Intern. Facilities • 4 x Collection Management Fusion Cells
Counter-Intelligence (CI)	<ul style="list-style-type: none"> • None 	<ul style="list-style-type: none"> • 4 x OMT • 36 x 4 Soldier CI Teams
Doc & Media Exploit (DOMEX)	<ul style="list-style-type: none"> • None 	<ul style="list-style-type: none"> • 8 x 5 Soldier DOMEX Teams (Attached from 203rd TECHINT Bn)
Tech Support Company (TSC)	<ul style="list-style-type: none"> • 1 x TSC with Communications Only; <u>No</u> Digital Video Broadcast-Return Channel Signal (DVB-RCS) 	<ul style="list-style-type: none"> • 2 x TSC Comms Packages w/Digital Video Broadcast-Return Channel Signal (DVB-RCS); 2 x TSC Unmanned, Long Dwell UAS ISR, Multi-INT Long Range Surveillance (LRS); SIGINT, IMINT (FMV/HD/EO/IR), SAR, GMTI, TECH HUMINT; Target Tracking Locating (TTL); Advanced Robotic Sensors; Unattended Ground Sensors (UGS)


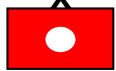


ECB/Aerial Layer MI Capabilities

Current

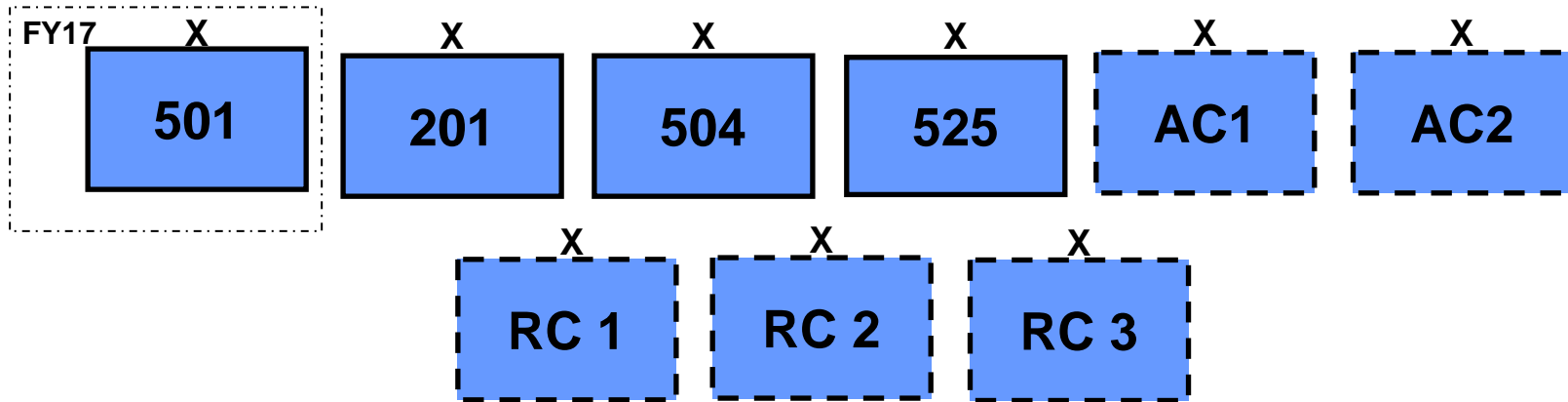
Strategy

C2 of Corps Enablers Across Battlespace	<ul style="list-style-type: none"> • None 	<ul style="list-style-type: none"> • 2 x Multi-functional MI Brigades (MIB) (Mf) to C2 all Operational MI Forces in the Corps Battlespace above BCT level, to Include Joint and Combat Support Agency (CSA) Enablers (NSA, DIA, CIA, NGA)
Interrogation Battalions	<ul style="list-style-type: none"> • 1 x AC <u>or</u> • 1 x USAR Joint Interrogation Debriefing Center (JIDC) 	<ul style="list-style-type: none"> • 1 x ARNG Interrogation Battalion • Interrogation Operations to Support a Theater Internment Facility (TIF)
Aerial Exploitation Brigade (AEB) HQ	<ul style="list-style-type: none"> • None • INSCOM G-3 Managed Capability Based Rotations 	<ul style="list-style-type: none"> • 1 x C2 Headquarters (AC or RC Brigade) as Required
Aerial Exploitation Battalions (AEB)	<ul style="list-style-type: none"> • 1 x AC Battalion 	<ul style="list-style-type: none"> • 1 x AC Battalion • 1 x ARNG Battalion
Aerial Layer	<ul style="list-style-type: none"> • Multiple Manned C-12 GUARDRAIL Common Sensor (GRCS) Baselines (SIGINT Only) • TF ODIN Capabilities 	<p>Manned/Unmanned Mix of Platforms Delivering HD EO/IR FMV, SIGINT (Aerial Precision Geolocation (APG), Ground Moving Target Indicator (GMTI), Wide Area Imagery (WAMI), Synthetic Aperture Radar (SAR), Ground Penetrating Radar (GPR), Long Endurance Multi-INT Vehicle (LEMV) Wide Band Robust Comms (X, Ka, C Band) [See Aerial Layer Options 1-5]</p>
Cyber	<ul style="list-style-type: none"> • 744th MI Bn (Prov) • 1st IO Bn (CND) 	<ul style="list-style-type: none"> • 2 x 50 Soldier Close Access Companies (100 Soldiers per Rotation)

ARFORGEN Sustainment

Unit Type		Today's Demand	1:2 Supply Thru FY 11	1:3 Supply Beyond FY 11
<div>XXX</div> <div>CORPS</div> <div>Corps Headquarters</div>	1	1	1	
<div>XX</div> <div>DIV</div> <div>Division Headquarters</div>	4	5	4	
<div>X</div> <div>BCT</div> <div>Brigade Combat Team</div>	26	20	15	
<div>X</div> <div></div> <div>Combat Aviation Brigade</div>	6	5	4	
<div>X</div> <div></div> <div>Fires Brigade</div>	3	3	3	
<div>X</div> <div></div> <div>Intelligence Brigade</div>	2	2	2	
<div>X</div> <div></div> <div>Engineer/ Maneuver Enhancement</div>	5	5	4	
<div>X</div> <div>SUST</div> <div>Sustainment Brigade</div>	7	Current 3 x BfSB Compo 1 (AC) and 7 BfSB HQ/Bns in Compo 2/3 (RC) are Insufficient to Sustain ARFORGEN Requirements		6
<div>X</div> <div>MP</div> <div>Military Police Brigade</div>	2			2
<div>X</div> <div>CA</div> <div>Civil Affairs Brigade</div>	1			3

MIB (Mf) ARFORGEN Rotation Analysis



6 AC + 3 RC

AC1	AC2	AC3	AC4	AC6	AC2	AC3	AC4	AC5	AC1	AC3
RC1	RC2	RC3	AC5	AC1	RC1	RC2	RC3	AC6	AC2	RC1

5 AC + 501st + 3 RC

AC1	AC2	AC3	AC4	AC1	AC3	AC4	AC5	AC1	AC3	AC5
RC1	RC2	RC3	AC5	AC2	RC1	RC2	RC3	AC2	AC4	RC1

4 AC + 501st + 3 RC

AC1	AC2	AC3	AC4	AC2	AC4	AC1	AC2	AC3	AC4	AC1
RC1	RC2	RC3	AC1	AC3	RC1	RC2	RC3	RC1	RC2	RC3

4 AC + 501st + 2 RC

AC1	AC2	AC3	AC1	AC3	AC1	RC2	AC3	AC1	AC2	AC3
RC1	RC2	AC4	AC2	AC4	RC1	AC2	AC4	RC1	RC2	RC1

Steady State

AC 1:3

RC 1:5

Surge

AC 1:2

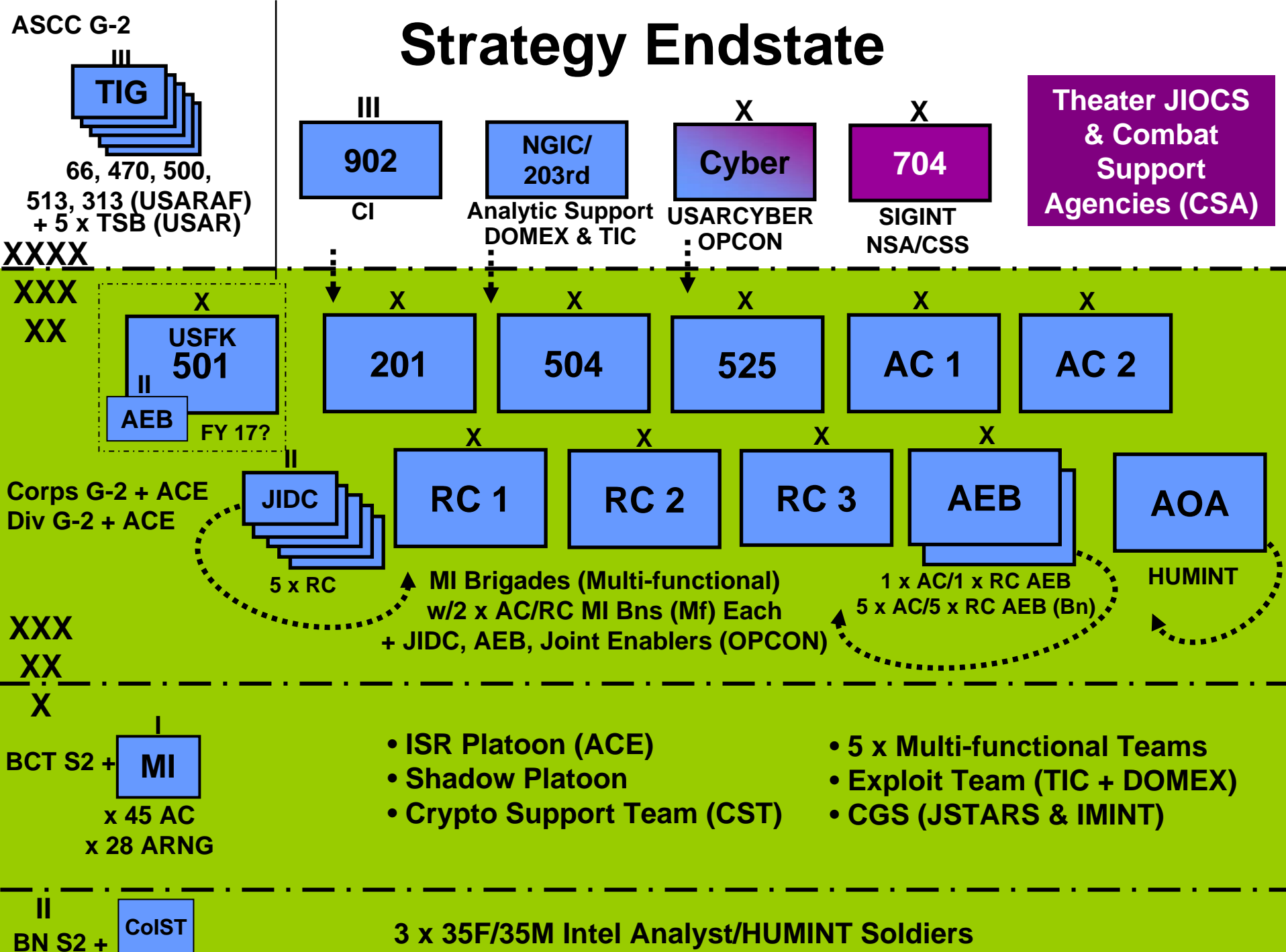
RC 1:4

Surge

AC 1:1

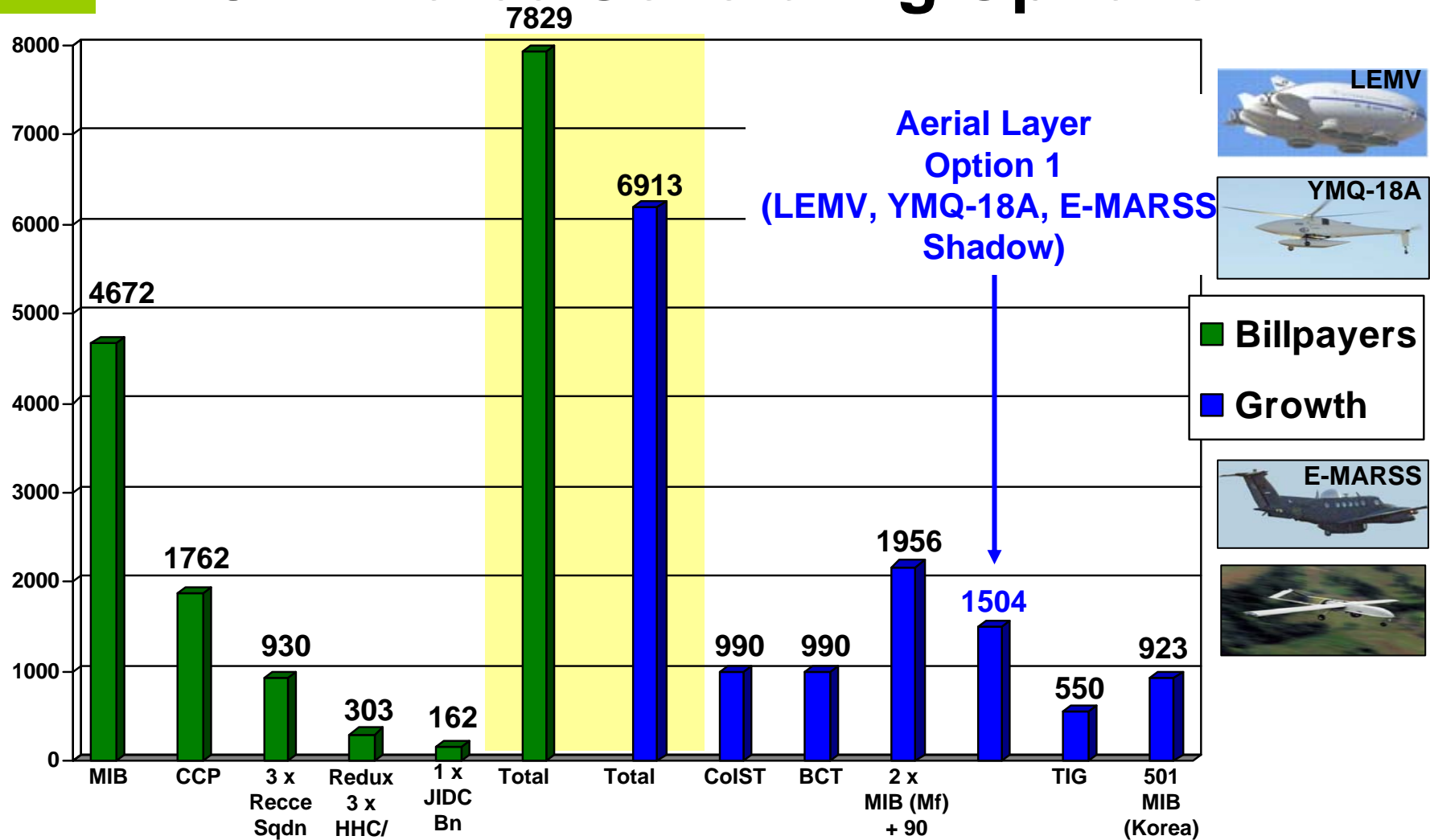
RC <1:4

Strategy Endstate



+ 916

AC MI Force Generating Options



1. CoIST (990) = 990
2. CoIST (990) + BCT Enhancements (990) = 1980
3. CoIST (990) + BCT Enhancements (990) + 1 x MIB (1956) = 3936
4. CoIST (990) + BCT Enhancements (990) + 1 x MIB (1956) + Aerial Layer (1504) = 5440
5. CoIST (990) + BCT Enhancements (990) + 1 x MIB (1956) + Aerial Layer (1504) + TIG (550) = 5990
6. CoIST (990) + BCT Enhancements (990) + 1 x MIB (1956) + Aerial Layer (1504) + TIG (550) + Korea (923) = 6913

Decision Support Template

1 Generate modular multi-functional (Mf) MI brigades and reinforce BCT MI companies with core intelligence capabilities and capacity to meet BCT and Division/Corps ARFORGEN requirements

2 Divestments

2a Redefine the Cryptologic Enterprise Military-Civilian Manpower Balance

2b Re-mission/Restructure ASCC Theater MI Brigades

2c Move JIDC Bn Mission Set ARNG (Compo 2)

Investments

3 Build Out BCT MI CO

4 Maneuver Formation

or
ISR Formation MIB (Mf)

6 x AC E-BfSB

Maneuver incurs 930 Soldier bill

6 x AC MIB (Mf)s

and/or

CoIST

3 x USAR MIB (Mf)s

5 Aerial Layer Option 1

or

Aerial Layer Option 2

or

Aerial Layer Option 3

or

Aerial Layer Option 4

or

Aerial Layer Option 5

6 Convert Theater MIBs to TIGs

7 Remission 300th MI BDE

Build 5 x JIDC Bns

Build HTT Capability

8 Cyber BDE & CNO

9 INSCOM C2 & HQ

10 DA G-2 Staff Sizing

 **Decision Points**

The Bottom Line

This MI Force Rebalancing Strategy optimizes core intelligence capabilities in support of BCT and Division/Corps full-spectrum operations on a sustained Army Force Generation (ARFORGEN) cycle.

Strategy to Rebalance the MI Force:

- ✓ Reinvests 19% of Compo 1 MI Force from EAC to ECB
- ✓ Meets force sizing & core capabilities identified by TRADOC & OSD
- ✓ Balances Army MI Force manning (Compo 1-3) to perform mission sets in ARFORGEN rotational force packages
- ✓ Provides the flexibility to support a fourth Corps Headquarters
- ✓ Transitions existing theater MI Brigades (MIB) to Theater Intel Groups (TIG), includes a TIG to support USARAF HQ planning
- ✓ Builds significant CNO (CNE/CNA) capability to support Army Cyber Command



A Strategy to Rebalance the Army MI Force

*Bounding the Challenge of Intelligence Support
to Army Full-spectrum Operations...*

As of: 15 Dec 09